

Médecins Sans Frontières
International Financial Report 2017:
subject to approval at
the International General Assembly,
28 June 2018



INTERNATIONAL FINANCIAL REPORT 2017



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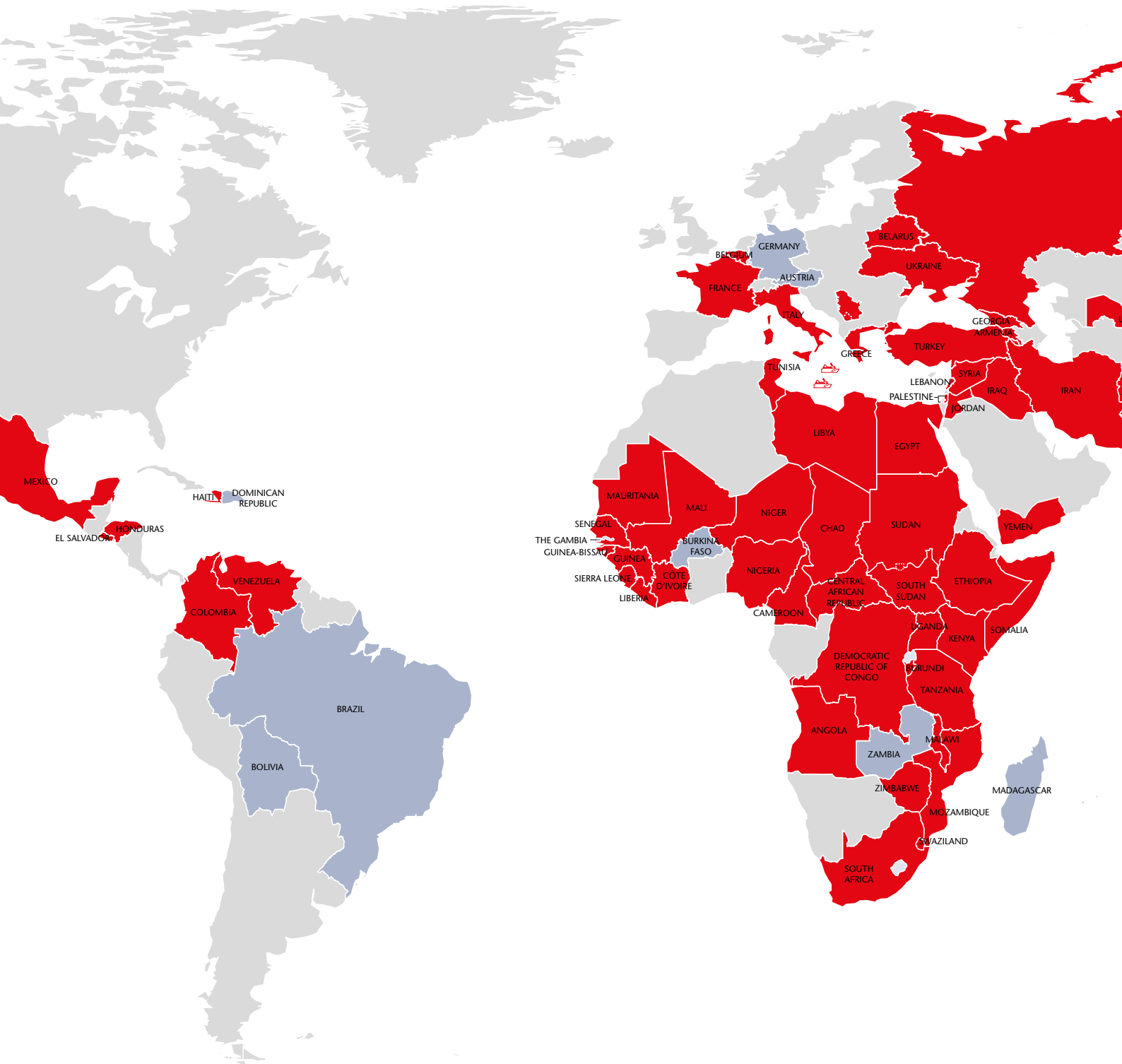
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MSF PROGRAMMES AROUND THE WORLD





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Countries in blue have a total expenditure of less than 500,000 euros and are included in 'other countries'

ACTIVITIES AND ORGANISATION

For the year ended 31 December 2017

Médecins Sans Frontières (MSF) is an international, independent, medical humanitarian organisation. We deliver emergency aid to people affected by armed conflict, epidemics, natural disasters and exclusion from healthcare.

This report is presented along with the financial statements of the organisation for the year ended 31 December 2017. These financial statements are a means of transparency and accountability, illustrating the financial situation of the movement as a whole. They have been prepared in accordance with the accounting policies set out in Note 1.6 to the Financial Statements.

OBJECTIVES AND POLICIES

MSF offers humanitarian assistance to people based on need and irrespective of race, religion, gender or political affiliation. We work to save lives, alleviate suffering and restore dignity. Our actions are guided by medical ethics and the principles of neutrality and impartiality.

In order to be able to access and assist people in need, our operational policies must be scrupulously independent of governments, as well as religious and economic powers. We conduct our own assessments, manage our projects directly and monitor the impact of our assistance. We do not accept funds from governments or other parties who are directly involved in the conflicts to which MSF is responding. We rely on the generosity of private individuals for the majority of our funding.

In 2017, near 8,000 health professionals, logistics specialists and administrative staff of all nationalities left on field assignments to join more than 37,900 locally hired staff working in medical programmes in over 72 countries.

MSF is constantly seeking to improve the quality, relevance and extent of its assistance, and is dedicated to the pursuit of innovation. The Access Campaign supports our field programmes by pushing for improved access to existing medicines, diagnostics and vaccines, and the development of better, more appropriate medicines. MSF also funds research into the development of drugs for neglected diseases.

ORGANISATIONAL STRUCTURE

MSF is a non-profit, self-governed organisation. Founded in Paris, France in 1971, MSF today is a worldwide movement of associations, with offices all over the world. Specialised organisations – called satellites – are in charge of specific activities such as humanitarian relief supplies, epidemiological and medical research studies, and research on humanitarian and social action.

In 2011 MSF's international governance structure was reformed. MSF International was registered in Switzerland and in December 2011 the first annual MSF International General Assembly (IGA) was held. In subsequent years, the IGA would be held in June. The IGA comprises two representatives of each MSF association, two representatives elected by the individual members of MSF International, and the International President. The IGA is the highest authority of MSF International and is responsible for safeguarding MSF's medical humanitarian mission, and providing strategic orientation to all MSF entities.

The International Board acts on behalf of and is accountable to the IGA. It is made up of representatives of MSF's operational directorates as well as a group elected by the IGA, and is chaired by the International President. The International Board prepares and presents the international combined Financial Statements to the IGA for approval.

ALL THOSE WORKING WITH MSF AGREE TO ABIDE BY THE PRINCIPLES OF THE CHARTER OF MSF AS FOLLOWS:

THE CHARTER OF MÉDECINS SANS FRONTIÈRES

Médecins Sans Frontières is a private international association. The association is made up mainly of doctors and health sector workers and is also open to all other professions that might help in achieving its aims. All of its members agree to honour the following principles:

Médecins Sans Frontières provides assistance to populations in distress, to victims of natural or man-made disasters and to victims of armed conflict. They do so irrespective of race, religion, creed or political convictions.

Médecins Sans Frontières observes neutrality and impartiality in the name of universal medical ethics and the right to humanitarian assistance and claims full and unhindered freedom in the exercise of its functions.

Members undertake to respect their professional code of ethics and to maintain complete independence from all political, economic or religious powers.

As volunteers, members understand the risks and dangers of the missions they carry out and make no claim for themselves or their assigns for any form of compensation other than that which the association might be able to afford them.

FOREWORD

In a complex and fast-changing world, we remain focused and resolute in pursuit of our goal – to provide the most appropriate, effective medicine in the harshest of environments. As well as responding to vital needs, our aid is born of a desire to show solidarity with people who are suffering, whether as a result of conflict, neglect or disease.

As a medical humanitarian association, our strength lies in our employees and volunteers, be they front-line workers or back-office staff, and all the other people who support our work, whether financially, technically, politically or otherwise. This shared commitment to those stripped of their basic rights is what binds us together.

Our strength is also grounded in mutual respect and transparency. We welcome the recent focus on abuse of power within society at large and the aid sector specifically. With tens of thousands of staff working in extreme conditions around the world, the need for each and every one of our patients and staff to feel safe to report and fight any form of abuse is something we take very seriously.

MSF employs people of around 150 different nationalities and this diversity is a source of strength. Combining an external eye with local knowledge improves the quality of our operations. It helps us get closer to the realities and needs of our patients and develop the best-adapted medical response. It also helps us to successfully negotiate access to the most vulnerable populations in some of the most difficult places. We must continually challenge ourselves and each other to ensure that the decisions we take are based on, and benefit from, the widest range of perspectives possible.

MSF teams around the world are constantly adjusting to the specific challenges of very different situations. As you can see from our International Activity Report 2017, we continue to tailor the care we provide to the very diverse realities we work in: the realities of displacement, from the borders of Syria or Somalia to the deadly so-called migration routes of North Africa, the Mediterranean and Europe; the evolution of disease realities such as multi-resistant TB or epidemic outbreaks such as cholera and meningitis; and the conflict realities of the Middle East and Africa.

Despite the significant direct assistance our teams have been able to deliver, too many patients and communities remain stuck in the epicentres of spiralling conflicts – from Syria to Iraq, South Sudan and Nigeria, to name but a few. The lack of any form of protection in such contexts all too often leaves us powerless witnesses.

In such extreme realities, we continue to deploy what means we can. But we cannot do it alone. We rely on those who support our action. This generosity and compassion is what allows us to continue our lifesaving work.



Dr Joanne Liu
International President



Jérôme Oberreit
Secretary General



Gloria Chipasula, an HIV-positive 11-year-old, poses outside her family home in Malawi as an MSF doctor from Rwanda checks her X-rays for signs of TB.
© Luca Sola

YEAR IN REVIEW

by Raquel Ayora, Dr Isabelle Defourny, Christine Jamet, Dr Bart Janssens, Marcel Langenbach, Bertrand Perrochet, Directors of Operations, Médecins Sans Frontières

Violence against civilians escalated in Myanmar, the Democratic Republic of Congo (DRC), South Sudan, Central African Republic and Iraq in 2017. It continued unabated in Syria, Nigeria and Yemen. Entire communities paid a staggering price of death, injury and loss, and millions fled their homes in search of safety.

Treating the wounded and responding to basic health needs, malnutrition and outbreaks of infectious disease, Médecins Sans Frontières (MSF) provided lifesaving care to those caught up in conflict as health systems collapsed and living conditions deteriorated. Where we were unable to secure direct access to those trapped at the heart of the violence, in places such as Myanmar and Syria, we focused our assistance on those who had escaped.

MSF has been responding to the humanitarian needs of the marginalised ethnic Rohingya minority in Myanmar for years. Targeted attacks of unprecedented scale by the Myanmar military in August 2017 drove another 660,000 or more Rohingya into neighbouring Bangladesh, where we ramped up our activities in response. We dealt with multiple disease outbreaks triggered by the ballooning refugee population's abject living conditions and poor underlying health. Retrospective mortality surveys carried out by MSF epidemiologists revealed the extreme violence inflicted in Rakhine state: by the most conservative estimate, at least 6,700 Rohingya were killed in the space of a month.

Continued violence and mass displacement in Nigeria's Borno state has uprooted more than two million people, many of whom have regrouped around garrison towns controlled by the Nigerian military. In January, an airstrike hit a camp for displaced people in Rann, where MSF was running a health facility. It killed at least 90 people, including 3 MSF workers, and injured hundreds.

Despite the insecurity and challenges in accessing many areas, MSF teams conducted emergency interventions in 11 towns in Borno state, providing nutritional and medical care, relief items, and water and sanitation in displacement camps. However, people living in areas controlled by armed opposition groups remained cut off from aid.

There was no let-up in Yemen's war in 2017 or in the direct trauma injuries suffered as a result. Preventable diseases such as cholera and diphtheria also re-emerged, as the country grappled with a total breakdown of its medical, sanitation and economic systems, and import restrictions on fuel, food and medicines.

The situation in war-ravaged Somalia also remains extreme. Since withdrawing from the country four years ago following repeated attacks on our teams, we have continuously monitored the situation and re-engaged with the relevant authorities. Despite ongoing security concerns, we returned to Somalia in 2017, opening a nutrition programme in the Puntland region and expanding our services throughout the year. However the scale of our activities remains limited; our ability to operate depends largely on the acceptance and active support we receive from the authorities and host communities.

FINAL BATTLES IN AREAS UNDER SIEGE

In both Raqqa in Syria and Mosul in Iraq, bombs rained down on trapped civilians as coalition forces wrestled back control from the Islamic State group.

In Mosul, the frontlines cut through densely populated areas in the west, holding people under siege, sometimes for months on end. In the midst of the battle, some of the injured had to wait days before seeking medical care. When the fighting was at its most intense, our emphasis was on trauma surgery, but we also provided paediatric, obstetric and primary healthcare and treated malnutrition for those escaping Mosul. With many organisations, including MSF, focusing on the first stages of trauma care, a functional network of medicalised transport was lacking, as were easily accessible referral facilities for definitive surgery.

Our teams saw fewer wounded in the battle for Raqqa in Syria. This raised questions about what was happening in an area of urban warfare and bombardment, and whether people were accessing any care at all, or simply dying. To this day we do not know. We provided medical assistance to those fleeing Raqqa as they regrouped in camps around the area, but in general aid relief was scarce.

OUT OF THE SPOTLIGHT

Several other long-running, lesser reported conflicts escalated. Conflict and violence affected millions of people in South Sudan, where medical facilities and staff were not spared. MSF's clinics and hospitals were looted and our staff and patients forced to flee. More than two million South Sudanese were displaced, inside and outside the country, creating the world's fastest growing refugee crisis. This prompted a huge MSF response in Uganda, DRC, Ethiopia and Sudan.

DRC itself was wracked by violence, especially in the Kasai region, where 1.5 million people were displaced. Our teams were able to intervene only when the fighting subsided. We discovered extremely high rates of severe acute malnutrition among young children in the area, with over 1,000 treated between June and September 2017 alone. Our teams also provided comprehensive paediatric care and surgery.

In Central African Republic, full-blown conflict resurged across much of the country. Several towns emptied as people fled in terror, seeking refuge in churches, mosques and even MSF hospitals, or surviving hand to mouth in the bush. In response to the towering health needs, MSF provided medical care to communities across the country.



A flooded Rohingya refugee camp in Bangladesh.
© Antonio Faccilongo

THE HUMAN COST OF 'DETERRENCE'

Meanwhile, in Europe governments struck deals with Libya to keep migrants and refugees from reaching their shores, fully aware of the widespread torture, detention and criminal extortion this left them exposed to. Smear campaigns were orchestrated to discredit lifesaving search and rescue efforts on the Mediterranean, despite some 3,000 people drowning in 2017. Nevertheless, MSF remained committed to saving lives that would otherwise be lost, and to throwing light on the human cost of deterrence policies.

INFECTIOUS DISEASES

As a direct result of missing childhood vaccinations, diphtheria broke out in Yemen and among refugees from Myanmar in Bangladesh, prompting MSF vaccination and treatment campaigns.

People still perish from infectious diseases that should be confined to history. In 2017, MSF supported the Madagascan authorities' response to an outbreak of the plague, which took 200 lives.

Massive cholera outbreaks raged through Yemen and East Africa. DRC experienced its most significant cholera outbreak in 20 years, affecting 55,000 people and causing 1,190 deaths across 24 of the country's 26 provinces. Our teams treated almost half of the registered cases.

Measles also ravaged communities across eastern DRC. In just eight months, MSF treated almost 14,000 cases and vaccinated over a million children.

WOMEN'S HEALTH

Our teams assisted over 300,000 childbirths in 2017, working in large maternity hospitals, including in eastern DRC, Iraq, Syria and Afghanistan, where women have few other safe, free options.

Unsafe abortions are one of the world's main causes of maternal mortality and are entirely preventable. At our International General Assembly in 2017, MSF reasserted its commitment to providing safe termination of pregnancy to all women and girls who need it.

TREATING TUBERCULOSIS (TB)

MSF remains the largest non-government provider of TB treatment worldwide. Together with partner organisations and local health authorities, we are pioneering new drug-resistant treatment options, including regulated trials in South Africa and Uzbekistan, where our teams test shorter, more effective and better tolerated regimes.

In 2017, we also advocated for scaling up the use of the new TB drugs bedaquiline and delamanid through the MSF Access Campaign and urged governments and stakeholders to increase patient treatment through the #StepUpforTB campaign.

We are hugely grateful to all our donors, who make our work possible, and to all our dedicated MSF field workers, who give their time and skills to assist others, at times at considerable risk to themselves. Our teams remain committed to finding and releasing our three colleagues who were abducted in DRC in 2013 and remain unaccounted for. Philippe, Richard and Romy, our thoughts are with you, your friends and your families.

TREASURER'S REPORT

COMBINED ACCOUNTS 2017

MSF is pleased to present its audited combined Financial Statements. The combined accounts represent an aggregation of the audited Financial Statements of the 21 main offices worldwide (Australia, Austria, Belgium, Brazil, Canada, Denmark, France, Germany, Greece, Hong Kong, Italy, Japan, Luxembourg, the Netherlands, Norway, South Africa, Spain, Sweden, Switzerland, the United Kingdom and the United States), together with the Financial Statements of the offices in Argentina, the Czech Republic, Republic of Korea, India, Ireland and Mexico, satellite organisations (MSF Supply, MSF Logistique, Epicentre, Fondation MSF, Etat d'Urgence Production, SCI MSF, SCI Sabin, Fondation MSF Belgique, Ärzte Ohne Grenzen Foundation and MSF Enterprises Limited) and MSF International. The combined Financial Statements give a view of MSF's work internationally and are a means of providing transparency and accountability.

INCOME

2017 saw a 1 per cent increase in income compared with 2016 (the appreciation of the euro against most other currencies having partially offset the underlying increase of 4 per cent). Total income of 1,532 million euros for 2017 was 16 million euros higher than in 2016, driven by an increase in private income which more than offset the 14 million euro drop in public institutional funding. More than 6.3 million individual donors and private funders provided 96% of MSF's income in 2017.

EXPENDITURE

Total expenditure in 2017 was 1,614 million euros, an increase of 156 million euros on 2016 (10 per cent increase). The expenditure can be broken down into two main categories: social mission and other expenses. The table below breaks down these categories further still.

| | <i>In millions of €</i> | |
|---------------------------------------|-------------------------|--------------|
| | 2017 | 2016 |
| Programmes | 1,085 | 989 |
| Programme support | 190 | 171 |
| Awareness-raising | 46 | 45 |
| Other humanitarian activities | 14 | 12 |
| Total social mission | 1,335 | 1,217 |
| Fundraising | 203 | 174 |
| Management and general administration | 78 | 68 |
| Total other expenses | 282 | 241 |
| Total | 1,616 | 1,459 |

In 2017, 82.6% of MSF's total expenditure was spent on social mission and 17.4% on other expenses (2016: 83.4% and 16.6% respectively). The deterioration in the social mission ratio was driven by higher investments in fundraising and expenditure on IT projects aimed at improving efficiency. Management and general administration expenses continue to represent less than 5% of total expenses.

PROGRAMME EXPENDITURE

Countries where we ran programmes with spending over 15 million euros in 2017 are listed below.

| | <i>In millions of €</i> | |
|------------------------------|-------------------------|-------------|
| | 2017 | 2016 |
| Democratic Republic of Congo | 102 | 110 |
| South Sudan | 74 | 87 |
| Yemen | 62 | 60 |
| Central African Republic | 58 | 60 |
| Iraq | 58 | 42 |
| Nigeria | 55 | 39 |
| Syria | 52 | 39 |
| Haiti | 41 | 42 |
| Afghanistan | 40 | 25 |
| Lebanon | 31 | 21 |
| Ethiopia | 31 | 29 |
| Jordan | 30 | 16 |
| Niger | 27 | 26 |
| Kenya | 25 | 24 |
| Pakistan | 23 | 23 |
| Uganda | 18 | 8 |
| Myanmar | 17 | 20 |
| Chad | 17 | 23 |
| Bangladesh | 15 | 4 |
| Sudan | 15 | 12 |

Those countries listed separately above accounted for 73% of MSF's 2017 programme expenditure (2016: 73% - percentage based on the 2016 list).

The big increases were driven by MSF's response to continued armed conflicts in Afghanistan, Iraq, Nigeria and Syria as well as the Rohingya refugee crisis in Myanmar and Bangladesh. We continue to be heavily involved in the Democratic Republic of Congo, Central Africa Republic, Haiti, South Sudan and Yemen.

RESULT FOR THE YEAR AND RESERVES POLICY

The result for 2017, after adjusting for exchange gains/losses, shows a deficit of 104 million euros (surplus of 69 million euros for 2016). MSF has a reserves policy, at an international level, of holding retained earnings to cover working capital needs, buffers, investment and emergency. The level of reserves as at 31 December 2017 equates to approximately 7.5 months of the year's activity (9.2 months for 2016).



Yvan Legris
International Treasurer

AUDITORS' REPORT

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Report of the Joint Independent Auditors to the Members of the MSF International General Assembly on the Combined Financial Statements of

Médecins Sans Frontières International, Geneva

We have audited the combined financial statements of Médecins Sans Frontières International, on pages 10 to 36, which comprise the statement of financial position, the statement of financial activities, statement of changes in funds, statement of cash flows and notes for the year ended 31 December, 2017.

International Board's Responsibility for the Combined Financial Statements

The International Board is responsible for the preparation of these combined financial statements in accordance with the accounting policies set out in the notes to the combined financial statements. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error. The International Board is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Joint Auditors' Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the International Board, as well as evaluating the overall presentation of the combined financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements of Médecins Sans Frontières International for the year ended 31 December, 2017 give a true and fair view of the combined financial statements with the accounting policies set out in Note 1 to the combined financial statements.

Ernst & Young Ltd



Laurent Bludzien
Licensed Audit Expert
Auditor in Charge



Anne-Céline Bosviel
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Auditor in Charge

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Olivier de Luca
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Geneva, 29 May 2018

A child is weighed at Buda clinic, one of the 17 facilities
MSF supports in Bili, Democratic Republic of Congo.
© Vincenzo Livieri/MSF

A woman in a white medical uniform is holding a baby who is suspended from a scale. The baby is wearing a blue shirt and colorful shorts. The background is a thatched roof structure.

COMBINED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2017

STATEMENT OF FINANCIAL ACTIVITIES

| <i>In thousands of €</i> | | | | | |
|--|---------------|------------------|----------------|------------------|------------------|
| | Notes | Unrestricted | Restricted | 2017 | 2016 |
| Individuals | 2.1.1 / 4.2.1 | 1,203,644 | 94,100 | 1,297,744 | 1,233,837 |
| Private institutions | 2.1.1 / 4.2.1 | 123,518 | 49,804 | 173,322 | 204,510 |
| Private income | | 1,327,162 | 143,904 | 1,471,067 | 1,438,346 |
| Public institutional income | 2.1.2 / 4.2.2 | 589 | 29,279 | 29,869 | 53,997 |
| Other income | 2.1.3 / 4.2.1 | 25,392 | 5,430 | 30,822 | 23,955 |
| Income | | 1,353,144 | 178,614 | 1,531,758 | 1,516,299 |
| Programmes | 2.2.3 / 4.2.3 | 946,578 | 137,948 | 1,084,526 | 989,385 |
| Programme support | 2.2.4 | 171,198 | 19,069 | 190,266 | 170,550 |
| Awareness-raising | 2.2.5 | 45,120 | 1,139 | 46,259 | 45,134 |
| Other humanitarian activities | 2.2.6 | 13,456 | 251 | 13,707 | 12,311 |
| Social mission | | 1,176,353 | 158,406 | 1,334,759 | 1,217,381 |
| Fundraising | 2.2.7 | 201,248 | 1,918 | 203,166 | 173,645 |
| Management and general administration | 2.2.8 | 77,624 | 815 | 78,439 | 67,819 |
| Other expenses | | 278,873 | 2,733 | 281,606 | 241,466 |
| Expenditure | 2.2 | 1,455,226 | 161,139 | 1,616,365 | 1,458,847 |
| Net exchange losses / gains unrealised and realised | 2.2.10 | -16,390 | -2,538 | -18,928 | 11,375 |
| Deficit / Surplus | | -118,472 | 14,936 | -103,536 | 68,828 |

Details of Personnel expenses are presented in Note 2.2.2

STATEMENT OF FINANCIAL POSITION

In thousands of €

| | Notes | 2017 | 2016 |
|---|-------|------------------|------------------|
| Cash and cash equivalents | 3.1 | 839,580 | 1,001,121 |
| Inventories | 3.2 | 61,888 | 53,220 |
| Grants receivable | 3.3 | 28,475 | 25,683 |
| Contributions receivable | 3.4 | 48,554 | 63,303 |
| Other receivables | 3.5 | 73,173 | 56,532 |
| Other assets | 3.6 | 18,215 | 23,897 |
| Current assets | | 1,069,885 | 1,223,756 |
| Financial assets | 3.7 | 37,217 | 33,468 |
| Property, plant and equipment | 3.8 | 206,333 | 183,142 |
| Intangible assets | 3.8 | 14,273 | 12,259 |
| Non-current assets | | 257,823 | 228,870 |
| Assets | | 1,327,708 | 1,452,625 |
| Current deferred income | 3.9 | 11,902 | 13,605 |
| Current accounts payable and accrued expenses | 3.10 | 145,726 | 134,331 |
| Current financial debts | 3.12 | 1,944 | 5,873 |
| Current provisions | 3.13 | 25,383 | 17,981 |
| Current liabilities | | 184,955 | 171,789 |
| Non-current deferred income | 3.9 | - | 81 |
| Non-current accounts payable and accrued expenses | 3.10 | 369 | 317 |
| Non-current financial debts | 3.12 | 79,279 | 65,874 |
| Non-current provisions | 3.13 | 1,137 | 907 |
| Non-current liabilities | | 80,785 | 67,179 |
| Liabilities | | 265,741 | 238,984 |
| Restricted funds | | 43,277 | 33,845 |
| Capital for foundation | | 3,519 | 3,370 |
| Minimum compulsory level of retained earnings | | 1,371 | 2,050 |
| Translation reserves | | 17,385 | 66,936 |
| Unrestricted funds | | 996,415 | 1,107,440 |
| Funds | | 1,061,967 | 1,213,641 |
| Liabilities and funds | | 1,327,708 | 1,452,625 |

STATEMENT OF CHANGES IN FUNDS

In thousands of €

| 2017 | Notes | 2016 | Change in subscribed capital | Impact of exchange rate on historical value | Other movements | Surplus / Deficit | 2017 |
|---|-------|------------------|------------------------------|---|-----------------|-------------------|------------------|
| Restricted funds | | 33,845 | - | - | -5,504 | 14,936 | 43,277 |
| <i>Organisational capital</i> | | | | | | | |
| Capital for foundation | | 3,370 | 149 | - | - | - | 3,519 |
| Minimum compulsory level of retained earnings | | 2,050 | - | - | -679 | - | 1,371 |
| Translation reserves | 1.5 | 66,936 | - | -49,551 | - | - | 17,385 |
| Unrestricted funds | | 1,107,440 | - | - | 7,447 | -118,472 | 996,415 |
| Total funds | | 1,213,641 | 149 | -49,551 | 1,265 | -103,536 | 1,061,967 |
| Funds allocated to a specific country | | 1,423 | - | - | 26 | 1,310 | 2,760 |
| Funds not allocated to a country | | 30,984 | - | - | -6,839 | 3,948 | 28,093 |
| Ebola Initiative Fund | | 1,107 | - | - | - | -900 | 207 |
| Pledges and temporarily restricted funds from MSF USA | | 27,448 | - | - | -5,843 | 4,850 | 26,455 |
| Others | | 2,428 | - | - | -995 | -2 | 1,431 |
| Permanently restricted funds | | 1,438 | - | - | 1,308 | 9,678 | 12,424 |
| Restricted funds | | 33,845 | - | - | -5,504 | 14,936 | 43,277 |

Pledges, temporarily & permanently restricted funds, and the Ebola Initiative Fund not allocated to country yet, compose the 31 million euros included in Funds not allocated to a country.

In thousands of €

| 2016 | Notes | 2015 | Change in subscribed capital | Impact of exchange rate on historical value | Other movements | Surplus / Deficit | 2016 |
|---|-------|------------------|------------------------------|---|-----------------|-------------------|------------------|
| Restricted funds | | 13,674 | - | - | 2,878 | 17,293 | 33,845 |
| <i>Organisational capital</i> | | | | | | | |
| Capital for foundation | | 2,715 | 687 | - | -32 | - | 3,370 |
| Minimum compulsory level of retained earnings | | 1,915 | - | - | 32 | 103 | 2,050 |
| Translation reserves | 1.5 | 53,287 | - | 13,649 | - | - | 66,936 |
| Unrestricted funds | | 1,059,762 | - | - | -3,754 | 51,431 | 1,107,440 |
| Total funds | | 1,131,353 | 687 | 13,649 | -876 | 68,828 | 1,213,641 |

Funds represent the cumulative surpluses and deficits of current and previous years. They comprise:

- Restricted funds, which include permanently and other restricted funds.
 - Permanently restricted funds, which may be capital funds, where the assets are required by the donors to be invested or retained for long-term use, rather than expended short term, or which may be the minimum compulsory level of funds to be maintained in some countries.
 - Restricted funds by country are contributions received with a specific earmarking that have not been spent at year-end.
 - Temporarily restricted funds are funds that MSF will be allowed to use after the end of the contractual commitment.
- Unrestricted funds, which are unspent donor non-designated funds to be spent at the discretion of MSF's trustees to further MSF's social mission.
- Other funds and equities, which represent foundations' capital, and translation adjustments arising from the translation of entities' financial statements into euros.

STATEMENT OF CASH FLOWS

In thousands of €

| CASH FLOWS FROM HUMANITARIAN AND FUNCTIONING ACTIVITIES | 2017 | 2016 |
|---|-------------------|-------------------|
| 1. Cash flows from private donors | 1,467,332 | 1,421,655 |
| Private income | 1,471,067 | 1,438,346 |
| Income with no impact on cash flows or not related to humanitarian and functioning activities | -9,603 | -167 |
| Change in receivables from private donors | 9,016 | -10,148 |
| Change in deferred income on private grants | -3,148 | -5,537 |
| Change in unspent donor-designated / restricted funds | - | -839 |
| 2. Cash flows from public institutional agencies | 28,711 | 46,884 |
| Public institutional income | 29,869 | 53,997 |
| Change in public institutional assets | -3,656 | 22,655 |
| Change in public institutional liabilities | 2,498 | -29,768 |
| 3. Other cash flows from humanitarian and functioning activities | -1,573,186 | -1,430,543 |
| Other income | 21,325 | 14,795 |
| Equipment and services sold to other organisations | 9,497 | 9,160 |
| Social mission expenditure | -1,334,759 | -1,217,381 |
| Other expenses | -281,606 | -241,466 |
| Permanently restricted contributions and income | -74 | -33 |
| Depreciation, amortisation, provisions | 25,383 | 29,773 |
| Write-off of non-current assets | 3,190 | 1,120 |
| Investment subsidies as income | -59 | -59 |
| Net exchange gains and losses | -18,928 | 11,375 |
| Change in other receivables and current assets | -19,376 | -52,520 |
| Change in other current liabilities | 22,221 | 14,691 |
| Net cash used for / provided by humanitarian and functioning activities (A) = 1+2+3 | -77,143 | 37,996 |

CASH FLOWS FROM INVESTING ACTIVITIES

| | | |
|---|----------------|-----------------|
| Investments in non-current assets | -61,603 | -138,507 |
| Investment subsidies as income | 59 | 59 |
| Change in investment subsidies liabilities | -84 | 1,753 |
| Net cash used for investing activities (B) | -61,629 | -136,695 |

CASH FLOWS FROM FINANCING ACTIVITIES

| | | |
|---|------------------|------------------|
| Permanently restricted contributions and income | 9,678 | 199 |
| Change in financial debts | 10,340 | 63,449 |
| Change in capital | 149 | 695 |
| Net cash provided by financing activities (C) | 20,167 | 64,344 |
| Effect of exchange rate fluctuations (D) | -43,288 | 10,746 |
| CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C+D) | -161,892 | -23,609 |
| Cash inflow due to new combined entity | 351 | - |
| Effect of changes in accounting principles and structure (E) | 351 | - |
| OPENING CASH AND CASH EQUIVALENTS (F) | 1,001,121 | 1,024,732 |
| CLOSING CASH AND CASH EQUIVALENTS (A+B+C+D+E+F) | 839,580 | 1,001,121 |

Mrs Saidou has her seven-month-old baby checked out
by an MSF doctor in Bambari, Central African Republic.
© Colin Delfosse

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2017

1 BASIS OF REPORTING

1.1 BASIS OF PREPARATION

These Financial Statements are based on a combination. A combination aggregates the Financial Statements of several separate entities which are not inter-related by investments into a single group, whereas a consolidation collates different affiliates of a single parent entity in its Financial Statements. All entities are combined following the combination method under 1.2. These were approved by the International Board of MSF on 25 May 2018.

1.2 BASIS OF COMBINATION

Equity accumulation

Since the first combination of an entity does not result from the purchase of shares, combined equity represents the aggregated equity capital and other equity of the combined entities. Investments between combined entities are eliminated against equity.

Initial measurement of the combined entities' assets and liabilities

Since the first combination of an entity does not result from the purchase of shares but from a pooling of economic interests, neither goodwill nor fair value adjustments exist. The assets and liabilities of each combined entity are initially measured at net book value, based on the Swiss Generally Accepted Accounting Principles and all transactions between entities have been eliminated.

Scope of combination

The following entities' results were included based on the specific method described in this disclosure:

| | |
|-------------------------------|--|
| MSF Argentina | Avenida Santa Fe 4559 C1425BHH, Ciudad de Buenos Aires, Argentina |
| MSF Australia | 1–9 Glebe Point Road, Glebe NSW 2037, Australia |
| MSF Austria | Taborstraße 10 A-1020, Vienna, Austria |
| MSF Belgium | Rue de l'Arbre Bénit 46, 1050 Brussels, Belgium |
| MSF Brazil | Avenida Rio Branco, 135 - 11 Andar Centro CEP 20040-912 Rio de Janeiro, RJ Brazil |
| MSF Canada | 551 Adelaide Street West, Toronto, Ontario M5V 0N8, Canada |
| MSF Czech Republic | Lékari bez hranic, o.p.s Seifertova 555/47, 130 00 Praha 3, Žižkov, Czech Republic |
| MSF Denmark | Strandlodsvej 44, 2, 2300 København S, Denmark |
| MSF France | 8, rue Saint Sabin 75011 Paris France |
| MSF Germany | Am Köllnischen Park 1, 10179 Berlin, Germany |
| MSF Greece | 15 Xenias St., 115 27 Athens, Greece |
| MSF Holland | Plantage Middenlaan 14, 1018 DD, Amsterdam, Netherlands |
| MSF Hong Kong | 22/F Pacific Plaza, 410– 418 Des Voeux Road West, Sai Wan, Hong Kong |
| MSF India | AISF Building, 1st & 2nd Floor, Amar Colony, Lajpat Nagar IV, New Delhi 110024, India |
| MSF International | Rue de Lausanne 78, Case Postale 1016, CH-1211 Geneva 1, Switzerland |
| MSF Ireland | 9–11 Upper Baggot Street, Dublin 4, Ireland |
| MSF Italy | Via Magenta 5, 00185 Rome, Italy |
| MSF Japan | Forecast Waseda FIRST 3F, 1-1 Babashita-cho, Shinjuku-ku, Tokyo 162-0045, Japan |
| MSF Logistique | 3 Rue du Domaine de la Fontaine, 33700 Mérignac, France |
| MSF Luxembourg | 68, rue de Gasperich L-1617, Luxembourg |
| MSF Mexico | 56, Fernando Montes de Oca, Condesa, 06140 Ciudad de México, CDMX, Mexico |
| MSF Norway | Hausmannsgate 6, 0186 Oslo, Norway |
| MSF Supply | Chée de Vilvorde, Vilvoordsestweg 140, 1120 Neder-Over-Heembeek, Belgium |
| MSF South Africa | 70 Fox Street, 7th Floor, Marshalltown, Johannesburg, PO Box 61624, Marshalltown 2107 |
| MSF South Korea | 9th Floor, Apple-Tree Tower, 443, Teheran-ro, Gangnam-gu, Seoul 06158, Republic of Korea |
| MSF Spain | Nou de la Rambla, 26 08001 Barcelona, Spain |
| MSF Sweden | Fredsbergsgatan 24, 4 trappor, Box 47021, 100 74 Stockholm, Sweden |
| MSF Switzerland | Rue de Lausanne 78, Case Postale 1016, CH-1211 Geneva 1, Switzerland |
| MSF UK | Lower Ground Floor, Chancery Exchange, 10 Furnival Street, London, EC4A 1AB, UK |
| MSF USA | 40 Rector Street, 16th Floor, New York, NY, 10006-1751 |
| Ärzte Ohne Grenzen Foundation | Am Köllnischen Park 1, 10179 Berlin, Germany |
| Epicentre | 8, rue Saint Sabin, 75011 Paris, France |
| Etat d'Urgence Production | 8, rue Saint Sabin, 75011 Paris, France |
| Fondation MSF | 8, rue Saint Sabin, 75011 Paris, France |
| Fondation MSF Belgique | Rue de l'Arbre Bénit 46, 1050 Brussels, Belgium |
| SCI MSF | 8, rue Saint Sabin, 75011 Paris, France |
| SCI Sabin | 8, rue Saint Sabin, 75011 Paris, France |

MSF Mexico was added to the combined reporting in 2017.

Subsequent measurement of the combined entities' assets and liabilities

After the first combination, capital gains or losses, provision allowances and reversals contribute to the combined surplus or deficit.

The combined Financial Statements comprise the:

- Statement of Financial Activities
- Statement of Financial Position
- Statement of Changes in Funds
- Statement of Cash Flows
- Notes to the Financial Statements

1.3 RELATED PARTIES

All the entities disclosed above are related parties, as well as the International Board members disclosed under Note 5.3.4.2 – Remuneration of Directors and Managers.

1.4 BASIS OF PRESENTATION

The combined Financial Statements were prepared in accordance with and comply with the articles of the association MSF International, and the Swiss generally accepted accounting principles (Swiss GAAP FER/RPC including Swiss GAAP FER/RPC 21 and Swiss GAAP FER/RPC 30).

The Financial Statements are presented in euros, rounded to the nearest thousand. They are prepared in accordance with the historical cost convention.

The Financial Statements were prepared and presented according to the principles of accruals, matching, going concern, consistency and prudence.

Figures are rounded and therefore may vary slightly from the amounts presented in other documents. Rounding differences may exist within summations.

1.5 FUNCTIONAL AND PRESENTATION CURRENCY

The individual Statements of Financial Position of the combined entities are translated into euros at the year-end rate.

The individual Statements of Financial Activities of the combined entities are translated at the average rate for the current year.

The translation reserve is recognised in the balance sheet and summarises the gains/losses resulting from varying exchange rates over the years.

The main currency exchange rates compared to the euro are as follows:

| | Closing rate | Closing rate | Average rate | Average rate |
|-----|---------------------|---------------------|---------------------|---------------------|
| | 2017 | 2016 | 2017 | 2016 |
| ARS | 22.70 | 16.71 | 20.92 | 16.70 |
| AUD | 1.53 | 1.46 | 1.47 | 1.49 |
| BRL | 3.97 | 3.43 | 3.61 | 3.86 |
| CAD | 1.50 | 1.42 | 1.46 | 1.47 |
| CHF | 1.17 | 1.07 | 1.11 | 1.09 |
| CZK | 25.54 | 27.02 | 26.33 | 27.03 |
| DKK | 7.44 | 7.43 | 7.44 | 7.45 |
| EUR | 1.00 | 1.00 | 1.00 | 1.00 |
| GBP | 0.89 | 0.86 | 0.88 | 0.82 |
| HKD | 9.37 | 8.18 | 8.80 | 8.59 |
| INR | 76.61 | 71.59 | 73.53 | 74.37 |
| JPY | 135.01 | 123.40 | 126.71 | 120.20 |
| KRW | 1,279.61 | 1,269.36 | 1,276.74 | 1,284.18 |
| MXN | 23.66 | 21.77 | 21.33 | 20.67 |
| NOK | 9.84 | 9.09 | 9.33 | 9.29 |
| SEK | 9.84 | 9.55 | 9.64 | 9.47 |
| USD | 1.20 | 1.05 | 1.13 | 1.11 |
| ZAR | 14.81 | 14.46 | 15.05 | 16.26 |

1.6 CHANGE IN ACCOUNTING POLICIES AND DISCLOSURES

In 2016, MSF fully adopted the Swiss Generally Accepted Accounting Principles (Swiss GAAP FER/ RPC accounting framework, including Swiss GAAP FER/ RPC 21 specific to not-for-profit organisations). Previously, the combined financial statements of MSF were prepared in accordance with MSF accounting policies, a special purpose accounting framework.

The 2017 Financial Statements do not contain any changes in accounting policies compared with 2016.

During the 2017 combination process, an error was identified in the 2016 combined financial statements which resulted in an overstatement of the reported numbers of Cash and cash equivalents and Unrestricted funds by 9,473 thousand euros at 31 December 2016. After due consideration of the nature and magnitude of the error, which is attributable to a technical issue in the 2016 combination process with no impact on the 2016 reported statements of financial activities, the 2016 numbers included for comparative purposes in the 2017 combined financial statements have not been restated.

1.7 FINANCIAL RISK MANAGEMENT

Due to the nature of its activities, MSF might be exposed to financial market risk - including foreign currency risk, interest rate risk, credit risk and liquidity risk.

Risk management is conducted by each MSF entity Board of Directors. Risks are assessed in collaboration with the operating units and any mitigation measure is decided and implemented under the regular supervision of each entity Board of Directors.

Foreign currency risk

No MSF entities use forward foreign exchange contracts to hedge the exposure to foreign exchange risks arising from significant internal transfers denominated in a different currency to the one in which the expenditure will be incurred.

Interest rate risk

There is no interest rate risk for MSF since all long-term loans are at fixed rates.

Credit risk

MSF prioritises the security of its cash and cash equivalents. Investments are generally held in liquid securities, and in banks of high credit rating. The receivables are mostly from governments with high credit ratings, where credit risk is low. Other positions are not material, or are covered by provisions. Investments are allowed only in liquid securities and only with counterparties that have a high credit rating. At year-end, there were no significant concentrations of credit risk.

Liquidity risk

The income stream of MSF is unpredictable and volatile. The expenditure, while more predictable, is subject to unforeseen fluctuations due to unplanned emergencies. The liquidity risk arises from this mismatch of income and expenditure. It is managed through a policy of holding sufficient levels of reserves to safely cover working capital needs, provide a buffer and support our response to emergencies. The reserve levels are regularly monitored to minimise the liquidity risk.

Contingent assets

Contingent assets (assets where no sufficient reliable estimate is possible) in MSF consist mainly in legacies and bequests expected at year-end but not yet legally transferred. Their best estimate value is 10,990 thousand euros in 2017 and 28,407 thousand euros in 2016.

2 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITIES

2.1 INCOME

2.1.1 PRIVATE INCOME

Income from individuals includes:

| | <i>In thousands of €</i> | |
|--------------------------------|--------------------------|------------------|
| | 2017 | 2016 |
| Donations | 1,070,569 | 1,023,960 |
| Legacies and bequests | 227,007 | 209,622 |
| Membership fees | 168 | 255 |
| Income from individuals | 1,297,744 | 1,233,837 |

Income from private institutions comes from the following sources:

| | <i>In thousands of €</i> | |
|---|--------------------------|----------------|
| | 2017 | 2016 |
| Companies | 80,115 | 78,172 |
| Trusts and foundations | 56,782 | 86,391 |
| Lottery and special events | 31,857 | 35,502 |
| Joint appeals | 840 | 1,067 |
| Other private institutions | 3,728 | 3,377 |
| Income from private institutions | 173,322 | 204,510 |

2.1.2 PUBLIC INSTITUTIONAL INCOME

The table below presents the breakdown of donations and grants awarded by public institutional bodies classified by geographic origin:

| | <i>In thousands of €</i> | |
|------------------------------------|--------------------------|---------------|
| | 2017 | 2016 |
| ECHO and EU institutions | -85 | 4,991 |
| EU governments | 111 | 22,359 |
| Other European governments | 6,297 | 7,561 |
| American governments | 8,534 | 2,422 |
| Asian governments | - | 943 |
| UN institutions | 81 | 100 |
| Other public institutions | 14,930 | 15,623 |
| Public institutional income | 29,869 | 53,997 |

2.1.3 OTHER INCOME

| | <i>In thousands of €</i> | |
|--|--------------------------|---------------|
| | 2017 | 2016 |
| Interest/investment income | 10,918 | 4,524 |
| Merchandising | 436 | 625 |
| Equipment and services sold to other organisations | 9,497 | 9,160 |
| Other revenues | 9,971 | 9,646 |
| Other income | 30,822 | 23,955 |

MSF's income comprises contributions from public generosity and public institutional bodies, as well as revenues from other activities. Private income is donated by individuals and private organisations (companies, trusts and foundations, and other non-profit organisations). Public institutional income represents grants (i.e. contributions based on contracts for specific projects), subsidies and donations received from or pledged directly by public institutional bodies, such as governments or agencies. Income from other activities is mainly from merchandising, equipment and services provided to other organisations, and financial transactions.

Restrictions

Income is considered as restricted only when subject to a donor-imposed restriction. Donors include all the external parties that contribute to MSF's resources. A donor-imposed restriction is a stipulation and limitation on the use of contributed assets or monetary donations. The restriction can relate to purpose (country, programme or activity), time or other specific wishes (e.g. vaccines). Funds received for 'emergencies' are treated as restricted if the emergency is explicitly specified by the donor or can be inferred from the circumstances, but are otherwise regarded as unrestricted, as the provision of emergency aid embodies MSF's mission.

Donations with donor-imposed restrictions are reported as restricted for their full amount and the donation is considered to be an allocated fund. Allocated funds that have not been used at the end of the year are presented in a separate section of the balance sheet. Grants are reported as restricted income for the allowable expenses incurred in the current year.

Donations

Donations are based on non-reciprocal transfers of cash or other assets, or cancellation of liabilities. They are recognised as income upon receipt.

Legacies and bequests

Legacies and bequests are accounted for at their best estimated amount when legally transferred to MSF.

Grants

Grants are recognised as income for the allowable expenses incurred in the current year. At year-end, the difference between the cash received and the cumulative expenses incurred is accounted for as grants receivable and deferred income.

2.1.4 IN-KIND DONATIONS AND SERVICES

Occasionally, MSF receives donations in kind, primarily in the form of the free use of goods or services (drugs and medical equipment in the field, consultancies and travel miles in headquarters). These contributions in kind are not stated in the operating account, but an estimation of the value of these goods is presented below. The contributions are valued on the basis of the donation certificate or the contract entered into with the donor. The act of volunteering to work in MSF's humanitarian projects is not recorded in the accounts. This contribution represents one of the bases of the MSF Charter and principles. Under Swiss GAAP FER/RPC, in-kind donations of good and services are not recognised as income in the Statement of Financial Activities, and are valued at the fair market value of the donation received.

The total value of the goods and services received in 2017 and 2016 is estimated as:

| | <i>In thousands of €</i> | |
|---------------------------------------|--------------------------|---------------|
| | 2017 | 2016 |
| Headquarters | 2,047 | 10,679 |
| Field programme expenses | 2,056 | 2,588 |
| In-kind donations and services | 4,103 | 13,266 |

2.2 EXPENDITURE

2.2.1 FUNCTIONAL EXPENSES

SOCIAL MISSION

In thousands of €

| Nature of expenses | Programmes | Programme support | Awareness-raising | Other humanitarian activities | Total social mission |
|---|------------------|-------------------|-------------------|-------------------------------|----------------------|
| Personnel costs | 528,027 | 121,614 | 23,850 | 1,271 | 674,761 |
| Travel and transportation | 144,149 | 10,761 | 2,257 | 1,612 | 158,779 |
| Medical and nutrition | 201,079 | 111 | - | 4,167 | 205,357 |
| Logistics and sanitation | 74,024 | 831 | - | 1,240 | 76,096 |
| Professional services | 10,871 | 7,583 | 2,725 | 35 | 21,214 |
| Communications | 17,181 | 924 | 1,450 | 6 | 19,562 |
| Publications | - | 860 | 3,653 | 207 | 4,719 |
| Promotional expenses | - | 963 | 3,650 | - | 4,614 |
| Office expenses | 76,903 | 8,214 | 1,454 | 158 | 86,729 |
| Taxes | 1,921 | 167 | 55 | 1 | 2,144 |
| Grants to external partners | 21,558 | 659 | - | 4,456 | 26,674 |
| Financial expenses | 2,906 | 289 | 112 | - | 3,306 |
| Depreciation and amortisation | 889 | 2,516 | 272 | 17 | 3,694 |
| Others | 5,017 | 3,717 | 550 | 20 | 9,304 |
| TOTAL BEFORE OVERHEADS | 1,084,526 | 159,210 | 40,026 | 13,190 | 1,296,953 |
| Overheads allocation | - | 31,057 | 6,232 | 517 | 37,806 |
| TOTAL AFTER OVERHEADS ALLOCATION | 1,084,526 | 190,266 | 46,259 | 13,707 | 1,334,759 |

OTHER EXPENSES

SOCIAL MISSION AND OTHER EXPENSES TOTAL

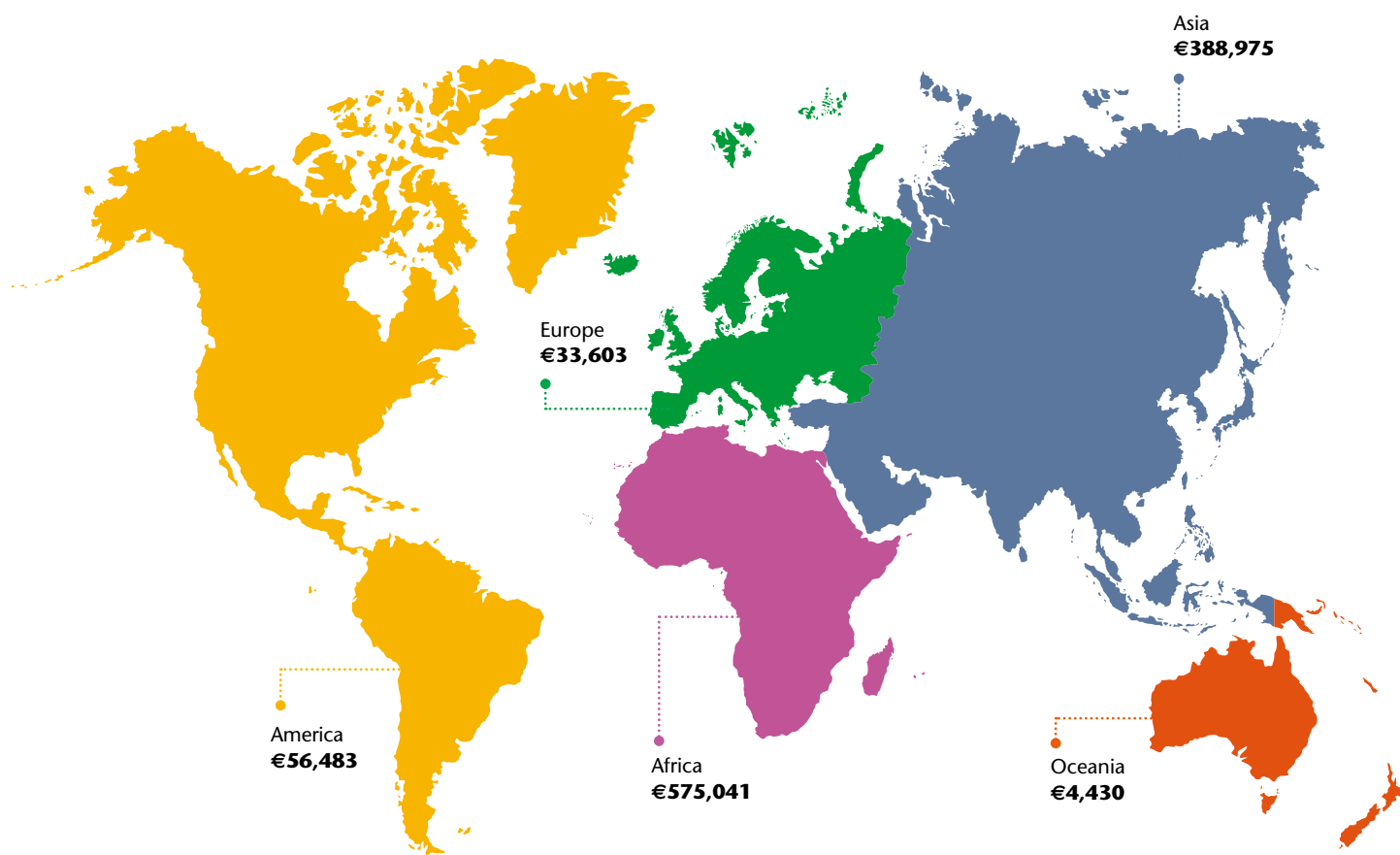
| Nature of expenses | Fundraising | Management and general administration | Total other expenses | Overheads | 2017 | 2016 |
|---|----------------|---------------------------------------|----------------------|---------------|------------------|------------------|
| Personnel costs | 44,643 | 42,657 | 87,300 | 18,776 | 780,838 | 684,966 |
| Travel and transportation | 2,556 | 3,420 | 5,977 | 673 | 165,429 | 167,025 |
| Medical and nutrition | - | 1 | 1 | - | 205,358 | 190,915 |
| Logistics and sanitation | - | - | - | 3 | 76,098 | 66,204 |
| Professional services | 26,001 | 11,296 | 37,297 | 6,601 | 65,112 | 57,860 |
| Communications | 16,675 | 380 | 17,055 | 1,980 | 38,597 | 35,370 |
| Publications | 15,141 | 403 | 15,545 | 36 | 20,300 | 18,704 |
| Promotional expenses | 73,344 | 356 | 73,700 | 194 | 78,507 | 68,387 |
| Office expenses | 3,677 | 3,965 | 7,643 | 22,038 | 116,409 | 108,461 |
| Taxes | 6,105 | 703 | 6,809 | 592 | 9,546 | 3,305 |
| Grants to external partners | - | 17 | 17 | - | 26,690 | 21,396 |
| Financial expenses | 3,940 | 1,597 | 5,536 | 538 | 9,380 | 7,010 |
| Depreciation and amortisation | 771 | 1,313 | 2,084 | 6,727 | 12,505 | 10,511 |
| Others | 587 | 1,030 | 1,617 | 674 | 11,595 | 18,733 |
| TOTAL BEFORE OVERHEADS | 193,441 | 67,137 | 260,580 | 58,833 | 1,616,365 | 1,458,847 |
| Overheads allocation | 9,724 | 11,302 | 21,027 | -58,833 | - | - |
| TOTAL AFTER OVERHEADS ALLOCATION | 203,166 | 78,439 | 281,606 | - | 1,616,365 | 1,458,847 |

Expenses are allocated according to the full cost method. The principle of the full cost method is to collate under each expense category not only the direct costs that are specifically associated with it (direct allowable costs), but also an apportionment of the indirect costs (overheads). Therefore, all expenditure categories include salaries, direct costs and allocated overheads (e.g. building costs and depreciation).

2.2.2 PERSONNEL EXPENSES*In thousands of €*

| | Personnel costs: Employees in the Headquarters | Personnel costs: Field - International Staff | Personnel costs: Field - National staff | Personnel costs: Field - Consultants & field support | 2017 | 2016 |
|---|--|---|---|---|----------------|----------------|
| Programmes | - | 189,516 | 337,731 | 780 | 528,027 | 458,572 |
| Programme support abroad | - | 671 | 2,735 | 869 | 4,274 | 3,089 |
| Headquarters programme support | 117,339 | - | - | - | 117,339 | 104,712 |
| Access Campaign | 4,079 | - | - | - | 4,079 | 3,811 |
| Awareness-raising | 19,770 | - | - | - | 19,770 | 18,663 |
| Other humanitarian activities | 1,271 | - | - | - | 1,271 | 946 |
| Private fundraising | 44,065 | - | - | - | 44,065 | 39,697 |
| Public institutional fundraising | 578 | - | - | - | 578 | 1,136 |
| Management, general and administration | 42,657 | - | - | - | 42,657 | 38,483 |
| Overheads | 18,776 | - | - | - | 18,776 | 15,858 |
| TOTAL Personnel expenses | 248,536 | 190,187 | 340,466 | 1,649 | 780,838 | 684,966 |

2.2.3 PROGRAMME EXPENSES BY NATURE AND CONTINENT



In thousands of €

| | Africa | America | Asia | Europe | Oceania | Unallocated | 2017 | 2016 |
|---|----------------|---------------|----------------|---------------|--------------|---------------|------------------|----------------|
| Personnel costs | 290,212 | 31,848 | 174,295 | 19,561 | 2,609 | 9,503 | 528,027 | 458,572 |
| Travel and transportation | 92,958 | 6,251 | 36,052 | 2,269 | 648 | 5,970 | 144,149 | 148,219 |
| Medical and nutrition | 90,281 | 6,538 | 98,399 | 4,846 | 377 | 639 | 201,079 | 186,900 |
| Logistics and sanitation | 38,336 | 4,555 | 27,251 | 1,406 | 163 | 2,315 | 74,024 | 64,440 |
| Professional services | 3,332 | 498 | 3,960 | 956 | 30 | 2,096 | 10,871 | 10,293 |
| Communications | 11,644 | 779 | 4,153 | 320 | 96 | 189 | 17,181 | 16,574 |
| Office expenses | 42,650 | 4,940 | 24,987 | 2,707 | 474 | 1,144 | 76,903 | 75,552 |
| Taxes | 1,023 | 66 | 604 | 188 | 11 | 29 | 1,921 | 1,931 |
| Private and public institutional grants | 2,867 | 18 | 15,238 | 774 | – | 2,662 | 21,558 | 15,210 |
| Financial expenses | 1,610 | 297 | 950 | 36 | 8 | 5 | 2,906 | 2,002 |
| Others | 15 | 692 | 2,967 | 540 | 14 | 788 | 5,017 | 8,484 |
| Depreciation | 114 | – | 118 | – | – | 657 | 889 | 1,209 |
| Programmes | 575,041 | 56,483 | 388,975 | 33,603 | 4,430 | 25,995 | 1,084,526 | 989,385 |

Programme expenses represent expenses incurred in the field or by the headquarters on behalf of the field, as well as grants/donations awarded/given to other organisations.

Unallocated expenses are composed of transversal programmes such as Mediterranean Sea Operations representing 8,900 thousand euros and other transversal activities.

2.2.4 HEADQUARTERS PROGRAMME SUPPORT AND PROGRAMME SUPPORT ABROAD

Headquarters programme support and programme support abroad relates to expenses incurred in headquarters and regional offices in order to carry out MSF humanitarian operations (e.g. project design, monitoring and evaluation, recruitment of international staff, activities designed to improve the quality and the effectiveness of MSF operations).

2.2.5 AWARENESS-RAISING

Awareness-raising activities comprise expenses incurred by MSF in an educational manner in furtherance of its social mission. They represent the situations where MSF acts as a witness and speaks out about the plight of the populations it serves through mobilisation of the international community and by issuing information publicly in order to stir up indignation, put pressure on responsible actors and stimulate action.

MSF's Access Campaign is made up of a team of medical, legal, policy and communications specialists. It pushes to lower the prices of existing drugs, vaccines and diagnostic tests; to stimulate research and development into new treatments for diseases that primarily affect the poor; and to overcome other barriers that prevent patients getting the treatment they need.

In thousands of €

| | 2017 | 2016 |
|--------------------------|---------------|---------------|
| Access Campaign | 5,910 | 6,007 |
| Awareness-raising | 40,349 | 39,127 |
| Awareness-raising | 46,259 | 45,134 |

2.2.6 OTHER HUMANITARIAN ACTIVITIES

The other humanitarian activities consist primarily of the cost of the goods sold and services provided to other organisations, as well as MSF's contribution to the Drugs for Neglected Disease initiative (See Note 5.1).

2.2.7 FUNDRAISING

Fundraising expenses represent the costs incurred for raising funds from all possible sources of income, be they private or public institutional.

2.2.8 MANAGEMENT AND GENERAL ADMINISTRATION

Management and general administration consists primarily of expenses associated with executive management, headquarters finance and human resources management, internal communication and the associative life of the organisation.

2.2.9 INCOME TAX

MSF is exempt from income taxes in most countries in which its entities are based.

2.2.10 NET EXCHANGE GAINS / LOSSES UNREALISED AND REALISED

Net realised exchange gains/losses represent the gains/losses generated from foreign currency transactions entered into during the year by the various offices. Net unrealised gains/losses represents the gains/losses resulting from the revaluation of Balance Sheet items of reporting entities that are not expressed in their functional currency.

2.2.11 OVERHEADS

Expenses required to operate general organisational functions, and which can not be directly attributed to any other cost category.

3 NOTES TO THE STATEMENT OF FINANCIAL POSITION

3.1 CASH AND EQUIVALENTS

| | <i>In thousands of €</i> | |
|----------------------------------|--------------------------|------------------|
| | 2017 | 2016 |
| Short-term deposits | 364,369 | 499,926 |
| Cash at headquarters | 398,689 | 448,177 |
| Cash in the field | 76,523 | 53,018 |
| Cash and cash equivalents | 839,580 | 1,001,121 |

MSF considers short-term deposits, cash at headquarters and cash in the field as cash and cash equivalents. Amounts are valued at fair value with any resulting gains or losses recognised in the Statement of Financial Activities.

3.2 INVENTORIES

| | | | <i>In thousands of €</i> | |
|--------------------------------------|---------------|---------------|--------------------------|---------------|
| | Gross value | Provision | 2017 | 2016 |
| Medical and non-medical relief goods | 59,363 | -2,622 | 56,741 | 48,483 |
| Other inventories | 5,147 | - | 5,147 | 4,737 |
| Inventories | 64,511 | -2,622 | 61,888 | 53,220 |

Inventories held at headquarters and by satellites are recorded at the weighted average of the purchase price. All goods and materials present in the field are recognised as expenses when transferred from the headquarters and satellites to the field, or when bought locally. Appropriate inventory provisions are recorded based on stock usage, expiry date and any damage.

3.3 GRANTS RECEIVABLE

| | | | <i>In thousands of €</i> | |
|---|---------------|-----------|--------------------------|---------------|
| | Gross value | Provision | 2017 | 2016 |
| Grants receivable from private donors | 3,099 | - | 3,099 | 3,413 |
| Grants receivable from public institutions | 25,376 | - | 25,376 | 22,270 |
| ECHO and EU institutions | - | - | - | 1,000 |
| EU governments | - | - | - | 74 |
| Other European governments | 5,982 | - | 5,982 | - |
| American governments | 1,330 | - | 1,330 | - |
| UN institutions | - | - | - | 50 |
| Other public institutions | 18,064 | - | 18,064 | 21,145 |
| Grants receivable | 28,475 | - | 28,475 | 25,683 |

Grants receivable correspond to funds owed to MSF by third parties according to a formal agreement. They result from the differences between the total amount of the grant and the funds received for each of these agreements.

3.4 CONTRIBUTIONS RECEIVABLE

At 31 December 2017, the outstanding commitment represents 48,554 thousand euros (2016: 63,303 thousand euros) and is expected to be received within the following year.

Contributions receivable include donations sent by donors before year-end for which the corresponding cash has been collected by MSF in the month following year-end. They are accounted for at their cost net of impairment.

There is no provision for contributions receivable stated at 31 December 2017.

3.5 OTHER RECEIVABLES

Other receivables mainly relate to services provided and goods sold to other organisations as well as to property received from legacies and bequests not sold yet. At 31 December 2017, the outstanding commitment amounts to 73,173 thousand euros (2016: 56,532 thousand euros).

Legacies and bequests are accounted at their best-estimated value.

There is no provision for other receivables stated at 31 December 2017.

3.6 OTHER ASSETS

Other assets of 18,215 thousand euros (2016: 23,897 thousand euros) include mainly prepaid expenses.

3.7 FINANCIAL ASSETS

| | Gross value | Provision | 2017 | 2016 |
|-------------------------|---------------|------------|---------------|---------------|
| Loans | 399 | - | 399 | 490 |
| Long-term investments | 31,602 | - | 31,602 | 28,751 |
| Other financial assets | 5,303 | -87 | 5,216 | 4,227 |
| Financial assets | 37,304 | -87 | 37,217 | 33,468 |

In thousands of €

Financial assets are stated at acquisition cost less impairment. Changes in the value of long-term investments are recorded in the Statement of Financial Position.

3.8 INTANGIBLE ASSETS, PROPERTY, PLANT AND EQUIPMENT

Intangible assets are mainly composed of software and licenses.

Property, plant and equipment are mainly composed of the head offices of some entities.

| | 2016 | Additions | Disposals | Foreign exchange gain / loss | Reclassifications | 2017 |
|--|----------------|---------------|---------------|------------------------------|-------------------|----------------|
| Intangible assets - gross value | 34,638 | 7,686 | -1,627 | -721 | -1 | 39,974 |
| Depreciation | -22,379 | -4,583 | 898 | 364 | - | -25,701 |
| Intangible assets | 12,259 | 3,103 | -729 | -358 | -1 | 14,273 |
| Land | 58,271 | 4,542 | - | -1,103 | 21,664 | 83,373 |
| Buildings | 99,386 | 22,630 | -137 | -4,668 | -22,465 | 94,746 |
| Tangible fixed assets under construction | - | 9,139 | - | -535 | 24,236 | 32,840 |
| Fixtures | 14,771 | 1,396 | -224 | -366 | - | 15,577 |
| Furniture | 8,191 | 591 | -14 | -320 | 15 | 8,463 |
| Computers | 15,689 | 2,236 | -858 | -469 | 7 | 16,605 |
| Machinery and equipment | 10,570 | 842 | -539 | -499 | - | 10,374 |
| Other tangible assets | 24,662 | 5,015 | -2,468 | -29 | -24,236 | 2,944 |
| Property, plant and equipment – gross value | 231,540 | 46,392 | -4,241 | -7,990 | -779 | 264,922 |
| Depreciation | -48,398 | -15,793 | 3,453 | 1,385 | 763 | -58,589 |
| Property, plant and equipment | 183,142 | 30,599 | -788 | -6,605 | -16 | 206,333 |
| Total Intangible assets and PPE | 195,402 | 33,702 | -1,517 | -6,963 | -17 | 220,606 |

In thousands of €

In thousands of €

| | 2015 | Additions | Disposals | Foreign exchange gain / loss | Other movements | 2016 |
|--|----------------|----------------|---------------|------------------------------|-----------------|----------------|
| Intangible assets - gross value | 29,739 | 6,040 | -1,314 | 119 | 54 | 34,638 |
| Depreciation | -18,887 | -3,689 | 259 | -62 | - | -22,379 |
| Intangible assets | 10,852 | 2,352 | -1,056 | 57 | 54 | 12,259 |
| Land | 14,975 | 43,282 | - | 14 | - | 58,271 |
| Buildings | 42,596 | 54,850 | -28 | 1,968 | - | 99,386 |
| Fixtures | 13,824 | 1,474 | -565 | 25 | 13 | 14,771 |
| Furniture | 7,738 | 554 | -149 | 49 | - | 8,191 |
| Computers | 15,153 | 2,069 | -1,642 | 109 | - | 15,689 |
| Machinery and equipment | 8,795 | 1,706 | -23 | 93 | - | 10,570 |
| Other tangible assets | 1,883 | 22,870 | -83 | 5 | -13 | 24,662 |
| Property, plant and equipment – gross value | 104,963 | 126,804 | -2,490 | 2,262 | - | 231,540 |
| Depreciation | -43,751 | -6,770 | 2,425 | -303 | - | -48,398 |
| Property, plant and equipment | 61,212 | 120,035 | -64 | 1,960 | - | 183,142 |
| Total Intangible assets and PPE | 72,064 | 122,386 | -1,120 | 2,017 | 54 | 195,402 |

The intangible assets, property, plant and equipment held by MSF are considered to be fixed assets when they are held to be used for the activity, or for administrative purposes, and when they are expected to be used over more than one year.

Intangible assets are recorded at cost (or historical value), net of accumulated amortisation and impairment losses. They are amortised on a straight-line basis over their estimated useful lives.

Property, plant and equipment are recorded at their acquisition cost, including incidental expenses. They are depreciated using the straight-line method over their estimated useful lives, using the component approach. Land is not depreciated.

All assets are depreciated following the linear method. The depreciation length varies according to the type of asset:

- 2 to 10 years depending on the country for the intangible assets,
- 20 to 50 years for the buildings,
- 5 to 15 years for the fixtures,
- 3 to 25 years for the furniture,
- 2 to 15 years for the computers
- 3 to 5 years for machinery & equipment, and
- 3 to 10 years for other tangible assets.

The acquisition cost of fixed assets used in the field for programme purposes, such as vehicles and medical and communication equipment, is expensed upon shipment to the field, or upon purchase if purchased locally. This can be justified due to the instability of the contexts in which MSF operates and the difficulty in determining, in a reliable way, their useful life and residual value. When an MSF section leaves a country, the remaining equipment is generally donated to the Ministry of Health of the country or another non-governmental organisation still present in the country, and thus does not generate any future economic benefit for MSF.

Assets acquired under long-term finance leases are capitalised and recorded in the Statement of Financial Position. They are depreciated over the estimated useful lives of the assets. The associated obligations are included in financial debts.

MSF acquired 22,630 thousand euros of new buildings for offices and supply purposes in 2017. Such acquisitions aim at optimising the running costs of the organisation (lowering rental costs), at diversifying the reserves, and therefore at mitigating the monetary, foreign exchange and bank default risks.

The reclassifications include the transfer of tangible fixed assets under construction from other tangible assets where they were previously reported, and a transfer from buildings to land.

Among the tangible assets at 31 December 2017, the net value of the capitalised leased assets stands at 125 thousand euros, and of capitalised lease obligations at 5,367 thousand euros (2016: 3,425 thousand and 5,833 thousand euros, respectively). The total reimbursements for the current year amount to 500 thousand euros, and the rent expenses to 639 thousand euros (2016: 500 thousand and 639 thousand euros, respectively).

For the details on Capitalised lease obligations, refer to Note 3.12 – Financial debts.

3.9 DEFERRED INCOME

| | <i>In thousands of €</i> | |
|--|--------------------------|---------------|
| | 2017 | 2016 |
| Deferred income on public institutional grants - Current | 6,927 | 5,048 |
| Deferred income on private grants - Current | 1,821 | 5,148 |
| Other deferred income - Current | 18 | 188 |
| Gross value of investment subsidies - Current | 3,136 | 3,221 |
| Deferred income - Current | 11,902 | 13,605 |
| Deferred income on public institutional grants - Non-current | - | 81 |
| Deferred income - Non Current | - | 81 |
| Deferred income - TOTAL | 11,902 | 13,685 |

Deferred income is the unspent restricted income received from public institutional and private grants that will be used in the future years. These outstanding granted amounts at the accounting closure are recognised in the balance sheet. They are disclosed under short-term liabilities for those that will be spent in less than 1 year, and long-term liabilities for those exceeding 12 months after the accounting year end.

3.10 ACCOUNTS PAYABLE AND ACCRUED EXPENSES

The details of the accounts payable and accrued expenses, including short-term and long-term split are disclosed below:

| | Total | | Current | | Non current | |
|--|----------------|----------------|----------------|----------------|-------------|------------|
| | 2017 | 2016 | 2017 | 2016 | 2017 | 2016 |
| Accounts payable and accruals | 73,983 | 64,226 | 73,921 | 64,221 | 62 | 11 |
| Employee benefits | 42,802 | 45,217 | 42,677 | 45,105 | 125 | 112 |
| Employer social security taxes | 9,673 | 9,096 | 9,673 | 9,096 | - | - |
| Public institutional grants payable | 391 | 153 | 391 | 153 | - | - |
| Private grants payable | 8 | 468 | 8 | 468 | - | - |
| Other liabilities | 19,239 | 15,483 | 19,057 | 15,288 | 182 | 195 |
| Accounts payable and accrued expenses | 146,096 | 134,610 | 145,726 | 134,331 | 369 | 317 |

Accounts payable and accrued expenses are composed of amounts owed to suppliers, employees and tax authorities, and of grants payable to external organisations.

Trade accounts payable to suppliers are recorded on an invoice basis when the invoices are received by the time of preparation of the financial statements. Accrued expenses are valued at the best estimate if no invoice is received later. Staff costs and litigation in the field are recorded on the cash basis when there is insufficient information available to evaluate the amount of any financial impact at year-end. Accruals for paid vacation of local field staff have been recorded only by some operational offices as at 31 December 2017, as complete information was not available at year-end. Grants payable and other debts are accounted for at their fair value.

3.11 PENSION PLANS

| 2017 Pension Plans | Contributions concerning the period | Pension benefit expenses (within personnel expenses) | | Capital ratio | |
|-----------------------------------|-------------------------------------|--|--------------|---------------|-------------|
| | | 2017 | 2016 | 2017 | 2016 |
| Pension institutions with surplus | 4,628 | 4,556 | 4,108 | 112% | 108% |
| TOTAL | 4,628 | 4,556 | 4,108 | 112% | 108% |

The nature of pension plans for headquarters and international employees depends on the normal custom for the contracting country of the employee. Pension obligations are usually covered by a defined contribution plan with an independent organisation. Contributions to a defined contribution plan are recognised as an expense in the Statement of Financial Activities in the year in which they are incurred. MSF International and MSF Switzerland employees benefit from a scheme covering retirement, invalidity pension, and death according to the provisions of the Federal Law for occupational retirement (LOB). The occupational benefits are provided by a collective foundation, Profond, according to a defined contribution benefit plan: investment yield has no impact on premiums; the employer does not guarantee the benefit amount. The Plan is funded by the contributions of MSF International and the employees. The plan covers the usual occupational benefits: retirement and invalidity pension, and death benefits. Risks are insured by the collective Foundation.

3.12 FINANCIAL DEBTS

In thousands of €

| | 2017 | 2016 |
|--|---------------|---------------|
| Current borrowings and loans | 1,944 | 39 |
| Current capitalised lease obligation | - | 5,834 |
| Financial debts - Current | 1,944 | 5,873 |
| Non-current borrowings and loans | 73,913 | 65,874 |
| Non-current capitalised lease obligation | 5,367 | - |
| Financial debts - Non-current | 79,279 | 65,874 |

Financial debts are recorded at fair value.

External borrowings and loans have been used to finance the building purchases disclosed in Note 3.8.

3.13 PROVISIONS

The following table shows the changes in provisions over the year:

In thousands of €

| | 2016 | Additional provisions | Amounts used | Unused amounts reversed | Foreign exchange gain / loss | Reclassifications | 2017 |
|--|---------------|-----------------------|---------------|-------------------------|------------------------------|-------------------|---------------|
| Provisions for taxes | 3,928 | 10,986 | -53 | - | -542 | -1,007 | 13,312 |
| Provisions for staff retirement plans | 1,332 | 56 | -70 | - | -1 | 244 | 1,561 |
| Provisions for project closure planned at year-end | 2,129 | 3,236 | -2,771 | - | -25 | 635 | 3,203 |
| Provisions related to lawsuits | 2,546 | 3,368 | -2,368 | -1,345 | -13 | 1,731 | 3,919 |
| Other provisions | 8,954 | 1,919 | -3,755 | -572 | -69 | -1,950 | 4,527 |
| Total provisions | 18,889 | 19,565 | -9,018 | -1,917 | -650 | -347 | 26,520 |

| | 2015 | Additional provisions | Amounts used | Unused amounts reversed | Foreign exchange gain / loss | Other movements | 2016 |
|--|---------------|-----------------------|---------------|-------------------------|------------------------------|-----------------|---------------|
| Provisions for taxes | 2,440 | 2,386 | -33 | -865 | - | - | 3,928 |
| Provisions for staff retirement plans | 1,073 | 324 | -65 | - | - | - | 1,332 |
| Provisions for project closure planned at year-end | 1,764 | 2,002 | -1,587 | -50 | - | - | 2,129 |
| Provisions related to lawsuits | 2,058 | 2,148 | -591 | -1,069 | - | - | 2,546 |
| Other provisions | 5,560 | 4,255 | -418 | -495 | 52 | - | 8,954 |
| Total provisions | 12,896 | 11,114 | -2,694 | -2,479 | 52 | - | 18,889 |

Provisions are valued at best estimate when MSF has a legal or constructive obligation as the result of a past event, and if it is probable that an outflow of assets will be required to settle the provision.

The long term provisions represent 1.1 million euros for 2017 (0.9 million in 2016).

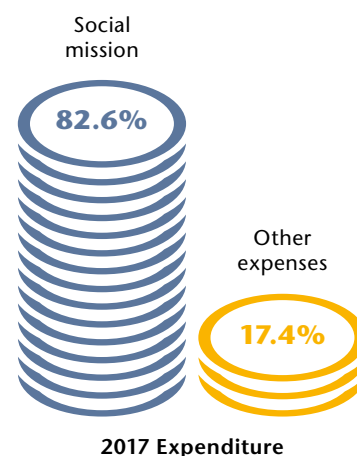
Other provisions include mainly a provision of 2.3 million euros booked by MSF Belgium for unused Ebola outbreak material, and 1.3 million euros booked by MSF Switzerland for their employees exit policy.

4 RATIOS AND SECTORIAL INFORMATION

4.1 RATIOS

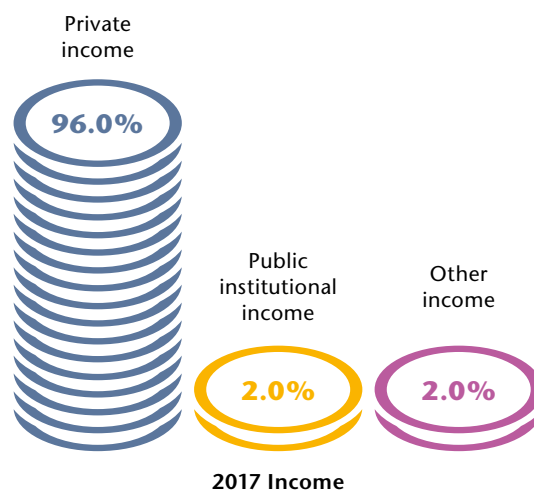
4.1.1 OPERATIONAL RATIOS

| | 2017 | 2016 |
|---|---------------|---------------|
| Programme | 67.1% | 67.8% |
| Programme support (headquarters and abroad) | 11.8% | 11.7% |
| Awareness-raising | 2.9% | 3.1% |
| Other humanitarian activities | 0.8% | 0.8% |
| Social mission | 82.6% | 83.4% |
| Fundraising | 12.6% | 11.9% |
| Management and general administration | 4.9% | 4.6% |
| Other expenses | 17.4% | 16.6% |
| Expenditure | 100.0% | 100.0% |



4.1.2 FUNDING SOURCES

| | | |
|-----------------------------|---------------|---------------|
| Private income | 96.0% | 94.9% |
| Public institutional income | 2.0% | 3.6% |
| Other income | 2.0% | 1.5% |
| Income | 100.0% | 100.0% |



Funds coming from non-public-institutional sources represented 98% of MSF total income in 2017 (2016: 96.4%).

4.2 INCOME

4.2.1 PRIVATE AND OTHER INCOME BY OFFICE

In thousands of €

| | Argentina | Australia | Austria | Belgium | Brazil | Canada | Czech Republic | Denmark | France | Germany |
|--|--------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|----------------|
| Donations | 9,764 | 39,796 | 19,450 | 27,395 | 50,990 | 33,520 | 4,043 | 11,574 | 68,067 | 116,397 |
| Legacies and bequests | – | 7,258 | 1,790 | 12,025 | 92 | 6,048 | – | 12,569 | 30,488 | 15,676 |
| Membership fees | – | 5 | 2 | 10 | – | 14 | – | – | 24 | 15 |
| Income from individuals | 9,764 | 47,059 | 21,242 | 39,430 | 51,081 | 39,583 | 4,043 | 24,142 | 98,579 | 132,087 |
| Companies | 36 | 11,556 | 2,075 | 2,464 | 87 | 1,042 | 13 | 558 | 1,598 | 9,782 |
| Trusts and foundations | – | 1,146 | – | 131 | – | 2,145 | – | 1,184 | 304 | 2,712 |
| Joint appeals | – | – | – | – | – | – | – | 840 | – | – |
| Lottery and special events | 1 | – | – | – | – | – | – | 617 | – | 3,100 |
| Other private institutions | – | – | – | – | – | – | – | – | 305 | 2,245 |
| Donations from private institutions | 37 | 12,702 | 2,075 | 2,595 | 87 | 3,187 | 13 | 3,200 | 2,207 | 17,838 |
| PRIVATE INCOME | 9,801 | 59,761 | 23,317 | 42,025 | 51,168 | 42,770 | 4,056 | 27,342 | 100,786 | 149,925 |
| Interest/investment income | 3 | 566 | 28 | 16 | 1,159 | 115 | – | 2 | 734 | 2 |
| Merchandising | – | – | – | – | – | – | 24 | 6 | 363 | – |
| Equipment and services sold to other organisations | – | – | – | 5,806 | – | – | – | – | 3,565 | – |
| Other revenues | 7 | 50 | 37 | 663 | 1 | 16 | 28 | 237 | 6,038 | 802 |
| OTHER INCOME | 10 | 616 | 65 | 6,485 | 1,160 | 132 | 52 | 244 | 10,701 | 805 |

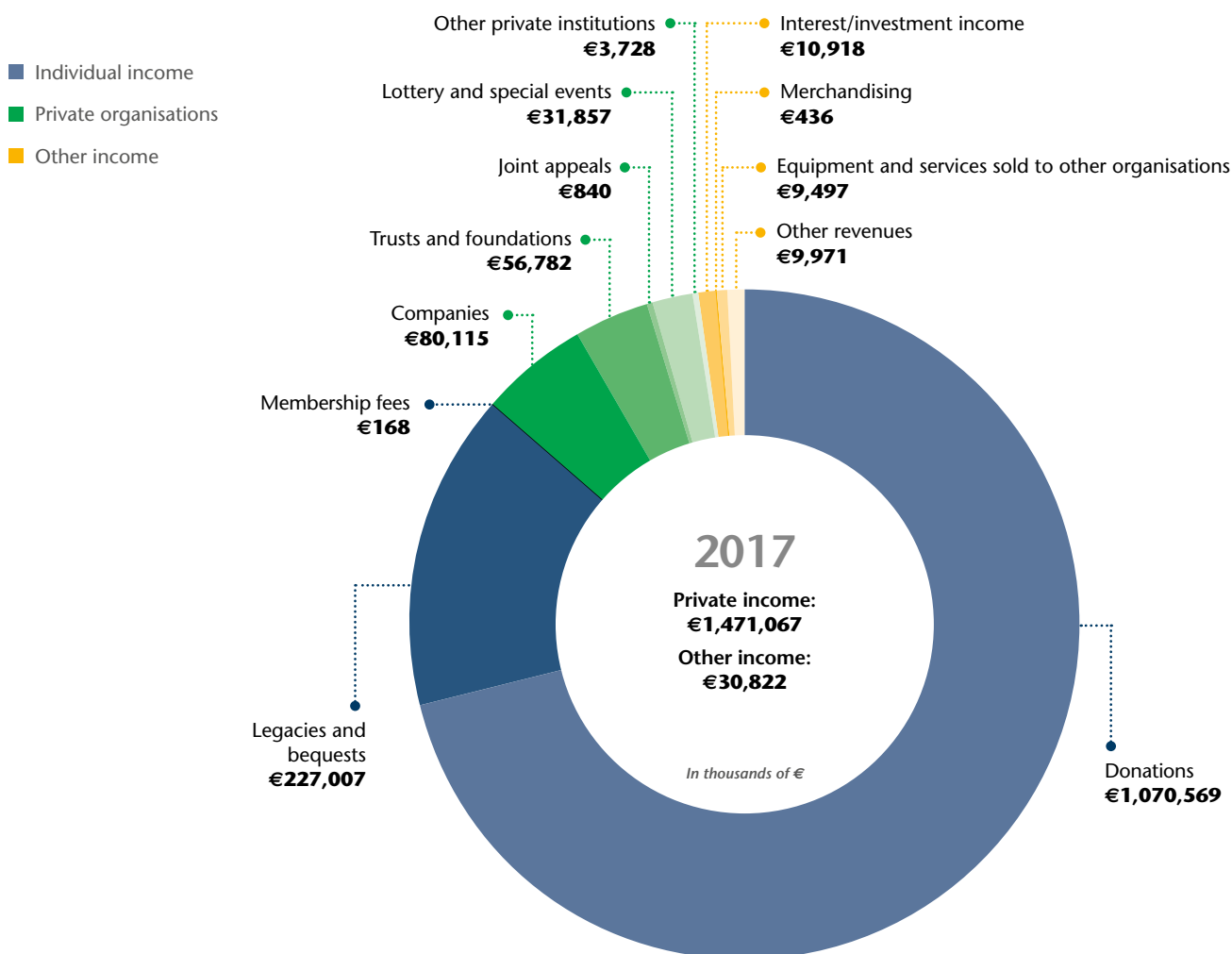
In thousands of €

| | Greece | Hong Kong | India | Ireland | Italy | Japan | Republic of Korea | Luxembourg | Netherlands |
|--|--------------|---------------|--------------|--------------|---------------|---------------|-------------------|--------------|---------------|
| Donations | 1,950 | 51,759 | 1,096 | 3,353 | 47,009 | 53,193 | 8,024 | 4,706 | 40,683 |
| Legacies and bequests | 98 | 342 | – | 105 | 8,329 | 3,355 | – | 3,739 | 13,495 |
| Membership fees | 1 | 1 | – | – | 6 | 5 | – | 1 | 5 |
| Income from individuals | 2,049 | 52,102 | 1,096 | 3,458 | 55,344 | 56,553 | 8,024 | 8,445 | 54,183 |
| Companies | 389 | 2,477 | – | 525 | 2,276 | 5,098 | 293 | 342 | 1,823 |
| Trusts and foundations | 519 | 919 | – | 135 | 106 | 528 | – | 313 | 1,880 |
| Joint appeals | – | – | – | – | – | – | – | – | – |
| Lottery and special events | 105 | 544 | – | 564 | 103 | – | – | – | 15,339 |
| Other private institutions | – | 34 | – | – | 46 | 152 | – | 71 | 513 |
| Donations from private institutions | 1,013 | 3,974 | – | 1,224 | 2,531 | 5,778 | 293 | 726 | 19,555 |
| PRIVATE INCOME | 3,062 | 56,076 | 1,096 | 4,682 | 57,874 | 62,330 | 8,317 | 9,171 | 73,738 |
| Interest/investment income | – | – | 3 | – | 22 | – | 8 | 1 | 193 |
| Merchandising | – | 1 | – | – | 25 | – | – | – | – |
| Equipment and services sold to other organisations | – | – | – | – | – | – | – | – | – |
| Other revenues | 21 | – | – | – | – | 10 | – | 13 | 80 |
| OTHER INCOME | 21 | 1 | 3 | – | 47 | 10 | 8 | 14 | 273 |

4.2.1 PRIVATE AND OTHER INCOME BY OFFICE (CONTINUED)

In thousands of €

| | Norway | South Africa | Spain | Sweden | Switzerland | United Kingdom | United States | 2017 | 2016 |
|--|---------------|--------------|----------------|---------------|---------------|----------------|----------------|------------------|------------------|
| Donations | 35,669 | 1,535 | 87,376 | 36,400 | 55,483 | 24,965 | 236,073 | 1,070,569 | 1,023,960 |
| Legacies and bequests | 3,744 | 21 | 7,214 | 19,128 | 14,342 | 8,635 | 58,515 | 227,007 | 209,622 |
| Membership fees | 6 | 3 | 26 | 13 | 18 | - | 14 | 168 | 255 |
| Income from individuals | 39,420 | 1,559 | 94,615 | 55,541 | 69,844 | 33,599 | 294,602 | 1,297,744 | 1,233,837 |
| Companies | 1,311 | 58 | 4,813 | 3,075 | 2,026 | 3,241 | 23,157 | 80,115 | 78,172 |
| Trusts and foundations | 476 | 59 | 953 | 5,404 | 18,874 | 7,407 | 11,588 | 56,782 | 86,391 |
| Joint appeals | - | - | - | - | - | - | - | 840 | 1,067 |
| Lottery and special events | 222 | - | - | - | - | 11,261 | - | 31,857 | 35,502 |
| Other private institutions | 356 | - | - | - | - | - | - | 3,728 | 3,377 |
| Donations from private institutions | 2,364 | 117 | 5,766 | 8,478 | 20,900 | 21,909 | 34,745 | 173,322 | 204,510 |
| PRIVATE INCOME | 41,784 | 1,676 | 100,381 | 64,020 | 90,744 | 55,509 | 329,348 | 1,471,067 | 1,438,346 |
| Interest/investment income | 58 | 24 | 2,330 | - | 396 | 11 | 5,245 | 10,918 | 4,524 |
| Merchandising | - | - | 14 | 2 | - | - | - | 436 | 625 |
| Equipment and services sold to other organisations | - | - | - | - | 126 | - | - | 9,497 | 9,160 |
| Other revenues | 488 | 3 | 521 | 6 | 277 | 33 | 623 | 9,971 | 9,646 |
| OTHER INCOME | 545 | 27 | 2,865 | 8 | 799 | 45 | 5,868 | 30,822 | 23,955 |



4.2.2 PUBLIC INSTITUTIONAL INCOME

In thousands of €

| | 2017 | 2016 |
|---|---------------|---------------|
| Humanitarian Aid Office of the European Commission (ECHO) | -85 | 4,991 |
| ECHO and EU governments | -85 | 4,991 |
| Belgium | 3 | 5,037 |
| Denmark | 116 | 3,398 |
| Germany | - | 4,050 |
| Ireland | - | 429 |
| Luxembourg | 5 | 845 |
| Netherlands | - | 700 |
| Spain | -14 | 1,868 |
| Sweden | - | 6,030 |
| EU governments | 111 | 22,359 |
| Norway | - | 1,076 |
| Switzerland | 6,297 | 6,484 |
| Other European governments | 6,297 | 7,561 |
| Canada | 8,534 | 2,422 |
| North American governments | 8,534 | 2,422 |
| Japan | - | 943 |
| Asian governments | - | 943 |
| World Health Organization (WHO) | 81 | 100 |
| UN institutions | 81 | 100 |
| Municipalities and regional councils - Belgium | - | 2 |
| Municipalities and regional councils - Spain | - | 16 |
| Municipalities and regional councils - Switzerland | 767 | 390 |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | 5,756 | 4,340 |
| International Drug Purchase Facility (UNITAID) | 8,240 | 10,874 |
| Other public institutions | 167 | - |
| Other public institutions | 14,930 | 15,623 |
| Public institutional income | 29,869 | 53,997 |

5 OTHER INFORMATION

5.1 OFF-BALANCE SHEET COMMITMENTS

| | <i>In thousands of €</i> | |
|--|--------------------------|---------------|
| | 2017 | 2016 |
| Guarantees given | 2,588 | 450 |
| Rental contracts for office buildings | 10,070 | 11,698 |
| Other off-balance sheet commitments given | 2,494 | 1,826 |
| DNDi | 4,000 | 8,000 |
| Other off-balance sheet commitments | 19,151 | 21,974 |

MSF participated in the establishment of the Drugs for Neglected Diseases initiative (DNDi) with six other organisations: five public sector institutions – the Oswaldo Cruz Foundation from Brazil, the Indian Council for Medical Research, the Kenya Medical Research Institute, the Ministry of Health of Malaysia and France's Pasteur Institute – and one international research organisation, the Special Programme for Research and Training in Tropical Diseases (TDR), which is a permanent observer to the initiative.

DNDi became a legal entity in July 2003 and MSF was one of the founding partners. MSF's objective in its involvement in the creation of DNDi was to help create a research and development initiative for neglected diseases, which in time would be self-financing and in a position to work independently of MSF. Accordingly, MSF initially committed itself to be involved for five years. A subsequent period of support was agreed until 2014. In 2013, the IGA decided to continue the support and commitment towards DNDi at the level of 4 million euros per year until 2018.

5.2 SUBSEQUENT EVENTS

There are no subsequent events to report.

5.3 STAFF FIGURES

5.3.1 INTERNATIONAL DEPARTURES TO THE FIELD

| | 2017 | 2016 |
|---|--------------|--------------|
| Medical pool | 1,603 | 1,607 |
| Nurse and other paramedical pool | 2,640 | 2,473 |
| Non-medical pool | 3,715 | 3,618 |
| International departures (full year) | 7,958 | 7,698 |
| First-time departures (full year) | 1,921 | 1,936 |

5.3.2 POSITIONS IN THE FIELD

| | <i>In full-time equivalents</i> | |
|--|---------------------------------|---------------|
| | 2017 | 2016 |
| Programme - International staff | 3,664 | 3,202 |
| Programme - Locally hired staff | 37,844 | 32,046 |
| Programmes | 41,508 | 35,248 |
| Programme support abroad - International staff | 57 | 28 |
| Programme support abroad - Locally hired staff | 142 | 41 |
| Programme support | 199 | 69 |
| Field positions | 41,707 | 35,317 |

5.3.3 POSITIONS AT HEADQUARTERS

| | <i>In full-time equivalents</i> | |
|---------------------------------------|---------------------------------|--------------|
| | 2017 | 2016 |
| Social mission | 1,962 | 1,754 |
| Fundraising | 966 | 844 |
| Management and general administration | 628 | 559 |
| Overhead | 169 | 144 |
| Employees | 3,724 | 3,301 |
| Social mission | 26 | 32 |
| Fundraising | 40 | 44 |
| Management and general administration | 27 | 42 |
| Volunteers | 93 | 118 |

Note: For volunteers at headquarters, the average number of people is taken into account when full-time equivalents are not available.

5.3.4 HEADQUARTERS REMUNERATION POLICIES

The gross salaries presented below are based on the policies of the different MSF entities. They are presented in local currency and depend on the cost of living in the countries where the entities are established.

5.3.4.1 HIGHEST AND LOWEST SALARY BY ENTITY

| Office | Highest Salary | Position | Lowest Salary | Position | Currency |
|--------------------|----------------|-------------------|---------------|--------------------------------|-------------------|
| MSF Argentina | 1,279,071 | General Director | 288,807 | Face 2 Face Canvasser | Argentine Peso |
| MSF Australia | 185,701 | General Director | 49,413 | Donor Relation Representative | Australian Dollar |
| MSF Austria | 69,365 | General Director | 26,897 | Fundraising Officer | Euro |
| MSF Belgium | 106,354 | General Director | 21,770 | Face 2 Face Assistant | Euro |
| MSF Brazil | 240,281 | General Director | 24,838 | Face 2 Face Canvasser | Brazilian Real |
| MSF Canada | 132,148 | General Director | 38,722 | Donor Relation Representative | Canadian Dollar |
| MSF Czech Republic | 720,005 | General Director | 327,275 | Administrative Support | Czech Koruny |
| MSF Denmark | 849,648 | General Director | 275,256 | Assistant | Danish Krone |
| MSF EUP | 62,014 | General Director | 37,764 | Production Manager | Euro |
| MSF Epicentre | 85,240 | General Director | 33,037 | IT support assistant | Euro |
| Fondation MSF | 78,543 | Research Director | 43,394 | Digital Broadcast Manager | Euro |
| MSF France | 87,996 | President | 27,476 | Agent | Euro |
| MSF Germany | 85,254 | General Director | 31,876 | Assistant | Euro |
| MSF Greece | 47,025 | General Director | 10,500 | Cleaner | Euro |
| MSF Holland | 79,250 | General Director | 23,691 | Receptionist | Euro |
| MSF Hong Kong | 762,000 | General Director | 154,560 | Cleaner | Hong Kong Dollar |
| MSF India | 2,546,148 | General Director | 184,164 | House Keeper | Indian Rupee |
| MSF International | 168,060 | Secretary General | 69,672 | Assistant | Swiss Franc |
| MSF Italy | 68,642 | General Director | 22,440 | Receptionist | Euro |
| MSF Japan | 15,268,800 | General Director | 4,258,800 | Officer | Yen |
| MSF Logistique | 72,259 | General Director | 21,398 | Receptionist | Euro |
| MSF Luxembourg | 61,872 | General Director | 23,983 | Cleaner | Euro |
| MSF Supply | 70,022 | General Director | 29,780 | Warehouse Agent | Euro |
| MSF Mexico | 1,350,011 | General Director | 103,740 | Cleaner | Mexican Peso |
| MSF Norway | 834,579 | General Director | 265,849 | Face 2 Face Canvasser | Norwegian Krone |
| MSF South Africa | 993,988 | General Director | 146,263 | Office Assistant | Rand |
| MSF South Korea | 108,621,996 | General Director | 30,502,248 | Officer | Won |
| MSF Spain | 70,564 | General Director | 22,516 | Face 2 Face Raiser | Euro |
| MSF Sweden | 618,672 | General Director | 216,456 | Telemarketing Fundraiser | Swedish Krona |
| MSF Switzerland | 168,060 | General Director | 56,604 | Migration Exhibition Assistant | Swiss Franc |
| MSF UK | 79,716 | General Director | 24,462 | Receptionist | Pound Sterling |
| MSF USA | 210,600 | General Director | 47,500 | Administrative Assistant | US Dollar |

Additional remuneration of 46,800 euros (CHF 49,976) was paid to equalise the after tax remuneration of the International President who remains tax resident in Canada (Canadian income tax rates are significantly higher than Swiss income tax rates). The additional remuneration relates only to the difference between Canadian income tax and Swiss income tax and provides the International President the same after tax salary as if the position has been tax resident in Switzerland.

The President, Vice President and other directly elected members of the International Board are elected for a three year term of office. Members of the International Board are eligible to serve a maximum of two consecutive terms.

These salaries do not include seniority.

5.3.4.2 REMUNERATION OF DIRECTORS AND MANAGERS

In thousands of €

| | 2017 | 2016 |
|---|------|------|
| President | 155 | 134 |
| Other International Board members | 267 | 271 |
| Executive Management - Secretary General & Executive Director | 327 | 307 |

An MSF health promoter and a former patient in the recovery tent of a cholera treatment centre in Yemen, where more than one million suspected cases of cholera were recorded in 2017.
© MSF



FINANCES BY COUNTRY

AFGHANISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 15,611 |
| Travel and transportation | 4,842 |
| Medical and nutrition | 6,590 |
| Logistics and sanitation | 9,894 |
| Professional services | 130 |
| Communications | 415 |
| Office expenses | 1,676 |
| Taxes | 15 |
| Grants to external partners | 76 |
| Financial expenses | 54 |
| Others | 533 |
| Depreciation | - |
| Programmes | 39,835 |
| Indirect supply costs | 697 |
| Field-related expenses | 40,532 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 40,532 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 40,532 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,181 |
| International staff | 101 |
| Field positions | 2,282 |

ANGOLA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,624 |
| Travel and transportation | 737 |
| Medical and nutrition | 514 |
| Logistics and sanitation | 363 |
| Professional services | 9 |
| Communications | 78 |
| Office expenses | 320 |
| Taxes | 3 |
| Grants to external partners | - |
| Financial expenses | 2 |
| Others | 10 |
| Depreciation | - |
| Programmes | 3,659 |
| Indirect supply costs | 88 |
| Field-related expenses | 3,747 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 3,747 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 3,747 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 59 |
| International staff | 18 |
| Field positions | 77 |

ARMENIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 877 |
| Travel and transportation | 106 |
| Medical and nutrition | 604 |
| Logistics and sanitation | 23 |
| Professional services | 10 |
| Communications | 10 |
| Office expenses | 81 |
| Taxes | - |
| Grants to external partners | - |
| Financial expenses | 1 |
| Others | 21 |
| Depreciation | - |
| Programmes | 1,733 |
| Indirect supply costs | 59 |
| Field-related expenses | 1,792 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,704 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 88 |
| Other public institutions | 88 |
| Public institutional income | 88 |
| Funding of field-related costs | 1,792 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 41 |
| International staff | 2 |
| Field positions | 43 |

BANGLADESH

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,109 |
| Travel and transportation | 2,108 |
| Medical and nutrition | 3,573 |
| Logistics and sanitation | 2,062 |
| Professional services | 84 |
| Communications | 294 |
| Office expenses | 943 |
| Taxes | 78 |
| Grants to external partners | - |
| Financial expenses | 4 |
| Others | 198 |
| Depreciation | - |
| Programmes | 15,454 |
| Indirect supply costs | 287 |
| Field-related expenses | 15,741 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 14,119 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 1,297 |
| Governments - Others - Canada | 324 |
| North American governments | 1,621 |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | 1,621 |
| Funding of field-related costs | 15,741 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 475 |
| International staff | 54 |
| Field positions | 529 |

BELARUS

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 447 |
| Travel and transportation | 102 |
| Medical and nutrition | 690 |
| Logistics and sanitation | 9 |
| Professional services | 182 |
| Communications | 13 |
| Office expenses | 93 |
| Taxes | 2 |
| Grants to external partners | - |
| Financial expenses | 3 |
| Others | 25 |
| Depreciation | - |
| Programmes | 1,568 |
| Indirect supply costs | 43 |
| Field-related expenses | 1,611 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,603 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 8 |
| Other public institutions | 8 |
| Public institutional income | 8 |
| Funding of field-related costs | 1,611 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 25 |
| International staff | 5 |
| Field positions | 30 |

BELGIUM

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,373 |
| Travel and transportation | 54 |
| Medical and nutrition | 6 |
| Logistics and sanitation | 22 |
| Professional services | 9 |
| Communications | 14 |
| Office expenses | 28 |
| Taxes | 2 |
| Grants to external partners | - |
| Financial expenses | - |
| Others | 96 |
| Depreciation | - |
| Programmes | 1,604 |
| Indirect supply costs | 2 |
| Field-related expenses | 1,606 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,606 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,606 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 17 |
| International staff | 1 |
| Field positions | 18 |

BURUNDI

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,999 |
| Travel and transportation | 973 |
| Medical and nutrition | 1,987 |
| Logistics and sanitation | 433 |
| Professional services | 100 |
| Communications | 127 |
| Office expenses | 618 |
| Taxes | 17 |
| Grants to external partners | 251 |
| Financial expenses | 7 |
| Others | -61 |
| Depreciation | 12 |
| Programmes | 7,463 |
| Indirect supply costs | 418 |
| Field-related expenses | 7,882 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 7,882 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 7,882 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 328 |
| International staff | 22 |
| Field positions | 350 |

CAMBODIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,390 |
| Travel and transportation | 189 |
| Medical and nutrition | 2,544 |
| Logistics and sanitation | 9 |
| Professional services | 74 |
| Communications | 22 |
| Office expenses | 212 |
| Taxes | 1 |
| Grants to external partners | - |
| Financial expenses | 3 |
| Others | 18 |
| Depreciation | - |
| Programmes | 4,463 |
| Indirect supply costs | 197 |
| Field-related expenses | 4,660 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 4,017 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 643 |
| Other public institutions | 643 |
| Public institutional income | 643 |
| Funding of field-related costs | 4,660 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 92 |
| International staff | 13 |
| Field positions | 105 |

CAMEROON

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 7,174 |
| Travel and transportation | 918 |
| Medical and nutrition | 2,021 |
| Logistics and sanitation | 757 |
| Professional services | 46 |
| Communications | 186 |
| Office expenses | 769 |
| Taxes | 18 |
| Grants to external partners | - |
| Financial expenses | 47 |
| Others | 10 |
| Depreciation | - |
| Programmes | 11,946 |
| Indirect supply costs | 165 |
| Field-related expenses | 12,111 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 12,111 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 12,111 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 654 |
| International staff | 47 |
| Field positions | 701 |

CENTRAL AFRICAN REPUBLIC

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 25,119 |
| Travel and transportation | 13,376 |
| Medical and nutrition | 10,027 |
| Logistics and sanitation | 3,459 |
| Professional services | 136 |
| Communications | 1,111 |
| Office expenses | 3,769 |
| Taxes | 225 |
| Grants to external partners | 75 |
| Financial expenses | 11 |
| Others | 463 |
| Depreciation | - |
| Programmes | 57,770 |
| Indirect supply costs | 1,533 |
| Field-related expenses | 59,303 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 59,303 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 59,303 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,631 |
| International staff | 256 |
| Field positions | 2,887 |

CHAD

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 9,316 |
| Travel and transportation | 2,780 |
| Medical and nutrition | 1,790 |
| Logistics and sanitation | 811 |
| Professional services | 42 |
| Communications | 519 |
| Office expenses | 1,658 |
| Taxes | 81 |
| Grants to external partners | - |
| Financial expenses | 9 |
| Others | 71 |
| Depreciation | - |
| Programmes | 17,077 |
| Indirect supply costs | 171 |
| Field-related expenses | 17,248 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 17,133 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 114 |
| Other public institutions | 114 |
| Public institutional income | 114 |
| Funding of field-related costs | 17,248 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 793 |
| International staff | 71 |
| Field positions | 864 |

COLOMBIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,619 |
| Travel and transportation | 158 |
| Medical and nutrition | 60 |
| Logistics and sanitation | 20 |
| Professional services | 28 |
| Communications | 95 |
| Office expenses | 202 |
| Taxes | 15 |
| Grants to external partners | - |
| Financial expenses | 4 |
| Others | 45 |
| Depreciation | - |
| Programmes | 2,246 |
| Indirect supply costs | - |
| Field-related expenses | 2,246 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 1,922 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 324 |
| North American governments | 324 |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | 324 |
| Funding of field-related costs | 2,246 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 86 |
| International staff | 7 |
| Field positions | 93 |

CÔTE D'IVOIRE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,659 |
| Travel and transportation | 488 |
| Medical and nutrition | 417 |
| Logistics and sanitation | 215 |
| Professional services | 5 |
| Communications | 73 |
| Office expenses | 425 |
| Taxes | 31 |
| Grants to external partners | 5 |
| Financial expenses | 2 |
| Others | 8 |
| Depreciation | - |
| Programmes | 4,329 |
| Indirect supply costs | 53 |
| Field-related expenses | 4,383 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 4,383 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 4,383 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 172 |
| International staff | 26 |
| Field positions | 198 |

DEMOCRATIC REPUBLIC OF CONGO

EXPENSES

In thousands of €

| | |
|-------------------------------|----------------|
| Personnel costs | 48,478 |
| Travel and transportation | 16,672 |
| Medical and nutrition | 18,926 |
| Logistics and sanitation | 5,758 |
| Professional services | 471 |
| Communications | 2,392 |
| Office expenses | 6,434 |
| Taxes | 217 |
| Grants to external partners | 713 |
| Financial expenses | 680 |
| Others | 948 |
| Depreciation | - |
| Programmes | 101,691 |
| Indirect supply costs | 2,232 |
| Field-related expenses | 103,923 |

FUNDING

In thousands of €

| | |
|---|----------------|
| Private and other income | 101,921 |
| Humanitarian Aid Office of the European Commission (ECHO) | -54 |
| ECHO and EU institutions | -54 |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (DDC) | 1,385 |
| Other European governments | 1,385 |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 629 |
| North American governments | 629 |
| UN institutions | 34 |
| Municipalities and regional councils - Switzerland | 8 |
| Other public institutions | 8 |
| Public institutional income | 2,002 |
| Funding of field-related costs | 103,923 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,551 |
| International staff | 330 |
| Field positions | 2,881 |

EGYPT

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,233 |
| Travel and transportation | 96 |
| Medical and nutrition | 172 |
| Logistics and sanitation | 51 |
| Professional services | 39 |
| Communications | 50 |
| Office expenses | 272 |
| Taxes | 1 |
| Grants to external partners | - |
| Financial expenses | 1 |
| Others | 62 |
| Depreciation | - |
| Programmes | 1,976 |
| Indirect supply costs | 8 |
| Field-related expenses | 1,985 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,985 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,985 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 106 |
| International staff | 13 |
| Field positions | 119 |

EL SALVADOR

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 229 |
| Travel and transportation | 262 |
| Medical and nutrition | 81 |
| Logistics and sanitation | 1 |
| Professional services | 1 |
| Communications | 23 |
| Office expenses | 56 |
| Taxes | - |
| Grants to external partners | - |
| Financial expenses | 1 |
| Others | - |
| Depreciation | - |
| Programmes | 655 |
| Indirect supply costs | 7 |
| Field-related expenses | 662 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 662 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 662 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | 1 |
| International staff | 5 |
| Field positions | 6 |

ETHIOPIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 15,045 |
| Travel and transportation | 5,609 |
| Medical and nutrition | 4,961 |
| Logistics and sanitation | 2,256 |
| Professional services | 76 |
| Communications | 669 |
| Office expenses | 2,072 |
| Taxes | - |
| Grants to external partners | - |
| Financial expenses | 7 |
| Others | 92 |
| Depreciation | - |
| Programmes | 30,787 |
| Indirect supply costs | 144 |
| Field-related expenses | 30,931 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 30,283 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 649 |
| North American governments | 649 |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | 649 |
| Funding of field-related costs | 30,931 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,773 |
| International staff | 90 |
| Field positions | 1,863 |

FRANCE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 989 |
| Travel and transportation | 40 |
| Medical and nutrition | 14 |
| Logistics and sanitation | 41 |
| Professional services | 21 |
| Communications | 3 |
| Office expenses | 142 |
| Taxes | 1 |
| Grants to external partners | 1 |
| Financial expenses | - |
| Others | 6 |
| Depreciation | - |
| Programmes | 1,259 |
| Indirect supply costs | - |
| Field-related expenses | 1,259 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,259 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,259 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | - |
| International staff | 10 |
| Field positions | 10 |

GEORGIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,033 |
| Travel and transportation | 220 |
| Medical and nutrition | 549 |
| Logistics and sanitation | 210 |
| Professional services | 7 |
| Communications | 7 |
| Office expenses | 126 |
| Taxes | - |
| Grants to external partners | 95 |
| Financial expenses | 1 |
| Others | 20 |
| Depreciation | - |
| Programmes | 2,269 |
| Indirect supply costs | 50 |
| Field-related expenses | 2,319 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,530 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 789 |
| Other public institutions | 789 |
| Public institutional income | 789 |
| Funding of field-related costs | 2,319 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 42 |
| International staff | 7 |
| Field positions | 49 |

GREECE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 6,222 |
| Travel and transportation | 780 |
| Medical and nutrition | 497 |
| Logistics and sanitation | 411 |
| Professional services | 231 |
| Communications | 101 |
| Office expenses | 792 |
| Taxes | 20 |
| Grants to external partners | 526 |
| Financial expenses | 4 |
| Others | 41 |
| Depreciation | - |
| Programmes | 9,626 |
| Indirect supply costs | 7 |
| Field-related expenses | 9,633 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 9,633 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 9,633 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 123 |
| International staff | 36 |
| Field positions | 159 |

GUINEA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 3,261 |
| Travel and transportation | 1,291 |
| Medical and nutrition | 2,676 |
| Logistics and sanitation | 797 |
| Professional services | 56 |
| Communications | 164 |
| Office expenses | 1,223 |
| Taxes | 9 |
| Grants to external partners | 67 |
| Financial expenses | -2 |
| Others | 264 |
| Depreciation | - |
| Programmes | 9,806 |
| Indirect supply costs | 526 |
| Field-related expenses | 10,332 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,350 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -18 |
| EU governments | -18 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | -18 |
| Funding of field-related costs | 10,332 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 216 |
| International staff | 32 |
| Field positions | 248 |

GUINEA-BISSAU

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,055 |
| Travel and transportation | 499 |
| Medical and nutrition | 978 |
| Logistics and sanitation | 254 |
| Professional services | 48 |
| Communications | 88 |
| Office expenses | 380 |
| Taxes | 10 |
| Grants to external partners | - |
| Financial expenses | - |
| Others | 1 |
| Depreciation | - |
| Programmes | 5,315 |
| Indirect supply costs | 98 |
| Field-related expenses | 5,413 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,413 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,413 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 261 |
| International staff | 37 |
| Field positions | 298 |

HAITI

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 23,497 |
| Travel and transportation | 4,045 |
| Medical and nutrition | 5,164 |
| Logistics and sanitation | 3,826 |
| Professional services | 140 |
| Communications | 291 |
| Office expenses | 3,114 |
| Taxes | 16 |
| Grants to external partners | 18 |
| Financial expenses | 33 |
| Others | 524 |
| Depreciation | - |
| Programmes | 40,669 |
| Indirect supply costs | 769 |
| Field-related expenses | 41,438 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 41,463 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -25 |
| EU governments | -25 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | -25 |
| Funding of field-related costs | 41,438 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,049 |
| International staff | 99 |
| Field positions | 2,148 |

HONDURAS

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,171 |
| Travel and transportation | 212 |
| Medical and nutrition | 183 |
| Logistics and sanitation | 27 |
| Professional services | 17 |
| Communications | 45 |
| Office expenses | 153 |
| Taxes | 3 |
| Grants to external partners | - |
| Financial expenses | 3 |
| Others | 4 |
| Depreciation | - |
| Programmes | 1,818 |
| Indirect supply costs | 15 |
| Field-related expenses | 1,833 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 1,446 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (DDC) | 387 |
| Other European governments | 387 |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | 387 |
| Funding of field-related costs | 1,833 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 56 |
| International staff | 7 |
| Field positions | 63 |

INDIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,915 |
| Travel and transportation | 1,143 |
| Medical and nutrition | 4,348 |
| Logistics and sanitation | 244 |
| Professional services | 822 |
| Communications | 187 |
| Office expenses | 1,370 |
| Taxes | 31 |
| Grants to external partners | 28 |
| Financial expenses | 3 |
| Others | 382 |
| Depreciation | - |
| Programmes | 14,471 |
| Indirect supply costs | 34 |
| Field-related expenses | 14,505 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 14,252 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -61 |
| EU governments | -61 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 314 |
| Other public institutions | 314 |
| Public institutional income | 253 |
| Funding of field-related costs | 14,505 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 577 |
| International staff | 32 |
| Field positions | 609 |

IRAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,178 |
| Travel and transportation | 157 |
| Medical and nutrition | 171 |
| Logistics and sanitation | 5 |
| Professional services | 19 |
| Communications | 7 |
| Office expenses | 133 |
| Taxes | - |
| Grants to external partners | - |
| Financial expenses | - |
| Others | 7 |
| Depreciation | - |
| Programmes | 1,676 |
| Indirect supply costs | 1 |
| Field-related expenses | 1,677 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,677 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,677 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 34 |
| International staff | 6 |
| Field positions | 40 |

IRAQ

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 30,351 |
| Travel and transportation | 6,268 |
| Medical and nutrition | 10,912 |
| Logistics and sanitation | 4,469 |
| Professional services | 220 |
| Communications | 759 |
| Office expenses | 4,023 |
| Taxes | 44 |
| Grants to external partners | - |
| Financial expenses | 213 |
| Others | 312 |
| Depreciation | - |
| Programmes | 57,571 |
| Indirect supply costs | 949 |
| Field-related expenses | 58,520 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 58,513 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 8 |
| Other public institutions | 8 |
| Public institutional income | 8 |
| Funding of field-related costs | 58,520 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,385 |
| International staff | 235 |
| Field positions | 1,620 |

ITALY

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,867 |
| Travel and transportation | 283 |
| Medical and nutrition | 78 |
| Logistics and sanitation | 444 |
| Professional services | 200 |
| Communications | 41 |
| Office expenses | 457 |
| Taxes | 77 |
| Grants to external partners | - |
| Financial expenses | 3 |
| Others | 134 |
| Depreciation | - |
| Programmes | 4,584 |
| Indirect supply costs | -26 |
| Field-related expenses | 4,558 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 4,558 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 4,558 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 54 |
| International staff | 6 |
| Field positions | 60 |

JORDAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 16,819 |
| Travel and transportation | 932 |
| Medical and nutrition | 7,363 |
| Logistics and sanitation | 164 |
| Professional services | 258 |
| Communications | 173 |
| Office expenses | 4,270 |
| Taxes | 37 |
| Grants to external partners | 69 |
| Financial expenses | 34 |
| Others | 21 |
| Depreciation | - |
| Programmes | 30,139 |
| Indirect supply costs | 3 |
| Field-related expenses | 30,142 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 30,142 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 30,142 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 492 |
| International staff | 55 |
| Field positions | 547 |

KENYA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 16,055 |
| Travel and transportation | 2,085 |
| Medical and nutrition | 5,232 |
| Logistics and sanitation | 1,001 |
| Professional services | 221 |
| Communications | 335 |
| Office expenses | 2,032 |
| Taxes | 11 |
| Grants to external partners | 10 |
| Financial expenses | 45 |
| Others | -1,576 |
| Depreciation | - |
| Programmes | 25,452 |
| Indirect supply costs | 260 |
| Field-related expenses | 25,712 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 25,584 |
| ECHO and EU institutions | - |
| AGCD - Belgium | 3 |
| EU governments | 3 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 64 |
| International Drug Purchase Facility (UNITAID) | 61 |
| Other public institutions | 124 |
| Public institutional income | 128 |
| Funding of field-related costs | 25,712 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 737 |
| International staff | 59 |
| Field positions | 796 |

KYRGYZSTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,494 |
| Travel and transportation | 277 |
| Medical and nutrition | 475 |
| Logistics and sanitation | 126 |
| Professional services | 46 |
| Communications | 54 |
| Office expenses | 246 |
| Taxes | 3 |
| Grants to external partners | - |
| Financial expenses | 2 |
| Others | 6 |
| Depreciation | - |
| Programmes | 2,729 |
| Indirect supply costs | 51 |
| Field-related expenses | 2,780 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 2,661 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 119 |
| Other public institutions | 119 |
| Public institutional income | 119 |
| Funding of field-related costs | 2,780 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 88 |
| International staff | 17 |
| Field positions | 105 |

LEBANON

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 14,663 |
| Travel and transportation | 847 |
| Medical and nutrition | 7,459 |
| Logistics and sanitation | 3,443 |
| Professional services | 366 |
| Communications | 313 |
| Office expenses | 2,251 |
| Taxes | 54 |
| Grants to external partners | 1,009 |
| Financial expenses | 8 |
| Others | 519 |
| Depreciation | - |
| Programmes | 30,930 |
| Indirect supply costs | 10 |
| Field-related expenses | 30,940 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 30,940 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 30,940 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 422 |
| International staff | 67 |
| Field positions | 489 |

LIBERIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,859 |
| Travel and transportation | 470 |
| Medical and nutrition | 790 |
| Logistics and sanitation | 406 |
| Professional services | 16 |
| Communications | 59 |
| Office expenses | 188 |
| Taxes | 2 |
| Grants to external partners | - |
| Financial expenses | 27 |
| Others | 13 |
| Depreciation | - |
| Programmes | 5,830 |
| Indirect supply costs | 76 |
| Field-related expenses | 5,905 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,919 |
| ECHO and EU institutions | - |
| Governments - Others - Spain | -14 |
| EU governments | -14 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | -14 |
| Funding of field-related costs | 5,905 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 273 |
| International staff | 17 |
| Field positions | 290 |

LIBYA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,390 |
| Travel and transportation | 1,894 |
| Medical and nutrition | 1,510 |
| Logistics and sanitation | 342 |
| Professional services | 144 |
| Communications | 131 |
| Office expenses | 495 |
| Taxes | 39 |
| Grants to external partners | - |
| Financial expenses | 3 |
| Others | - |
| Depreciation | - |
| Programmes | 6,947 |
| Indirect supply costs | 163 |
| Field-related expenses | 7,110 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 7,110 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 7,110 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 39 |
| International staff | 28 |
| Field positions | 67 |

MALAWI

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 4,076 |
| Travel and transportation | 925 |
| Medical and nutrition | 717 |
| Logistics and sanitation | 455 |
| Professional services | 100 |
| Communications | 146 |
| Office expenses | 480 |
| Taxes | 1 |
| Grants to external partners | 14 |
| Financial expenses | 5 |
| Others | 369 |
| Depreciation | - |
| Programmes | 7,289 |
| Indirect supply costs | 132 |
| Field-related expenses | 7,420 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 7,246 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -62 |
| EU governments | -62 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 236 |
| Other public institutions | 236 |
| Public institutional income | 174 |
| Funding of field-related costs | 7,420 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 311 |
| International staff | 38 |
| Field positions | 349 |

MALAYSIA

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 420 |
| Travel and transportation | 70 |
| Medical and nutrition | 157 |
| Logistics and sanitation | 18 |
| Professional services | 24 |
| Communications | 28 |
| Office expenses | 63 |
| Taxes | - |
| Grants to external partners | 4 |
| Financial expenses | 1 |
| Others | - |
| Depreciation | - |
| Programmes | 786 |
| Indirect supply costs | - |
| Field-related expenses | 786 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 786 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 786 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | - |
| International staff | 6 |
| Field positions | 6 |

MALI

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,590 |
| Travel and transportation | 1,562 |
| Medical and nutrition | 2,289 |
| Logistics and sanitation | 725 |
| Professional services | 90 |
| Communications | 315 |
| Office expenses | 937 |
| Taxes | 8 |
| Grants to external partners | 1 |
| Financial expenses | 9 |
| Others | 147 |
| Depreciation | - |
| Programmes | 12,672 |
| Indirect supply costs | 220 |
| Field-related expenses | 12,892 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 12,892 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 12,892 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 714 |
| International staff | 49 |
| Field positions | 763 |

MAURITANIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,246 |
| Travel and transportation | 853 |
| Medical and nutrition | 740 |
| Logistics and sanitation | 643 |
| Professional services | 8 |
| Communications | 60 |
| Office expenses | 360 |
| Taxes | 12 |
| Grants to external partners | 32 |
| Financial expenses | - |
| Others | 120 |
| Depreciation | - |
| Programmes | 6,075 |
| Indirect supply costs | 230 |
| Field-related expenses | 6,305 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 6,305 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 6,305 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 365 |
| International staff | 29 |
| Field positions | 394 |

MEXICO

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,050 |
| Travel and transportation | 545 |
| Medical and nutrition | 267 |
| Logistics and sanitation | 205 |
| Professional services | 31 |
| Communications | 132 |
| Office expenses | 702 |
| Taxes | 14 |
| Grants to external partners | - |
| Financial expenses | 2 |
| Others | 59 |
| Depreciation | - |
| Programmes | 5,006 |
| Indirect supply costs | 2 |
| Field-related expenses | 5,007 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 4,558 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (DDC) | 450 |
| Other European governments | 450 |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | 450 |
| Funding of field-related costs | 5,007 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 145 |
| International staff | 29 |
| Field positions | 174 |

MOZAMBIQUE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,370 |
| Travel and transportation | 1,523 |
| Medical and nutrition | 1,547 |
| Logistics and sanitation | 344 |
| Professional services | 103 |
| Communications | 153 |
| Office expenses | 1,156 |
| Taxes | 8 |
| Grants to external partners | 42 |
| Financial expenses | 7 |
| Others | 171 |
| Depreciation | - |
| Programmes | 10,424 |
| Indirect supply costs | 152 |
| Field-related expenses | 10,576 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 9,796 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (DDC) | 675 |
| Other European governments | 675 |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 106 |
| Other public institutions | 106 |
| Public institutional income | 780 |
| Funding of field-related costs | 10,576 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 412 |
| International staff | 54 |
| Field positions | 466 |

MYANMAR

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 7,132 |
| Travel and transportation | 1,281 |
| Medical and nutrition | 6,595 |
| Logistics and sanitation | 364 |
| Professional services | 32 |
| Communications | 211 |
| Office expenses | 1,361 |
| Taxes | 2 |
| Grants to external partners | 62 |
| Financial expenses | 8 |
| Others | 50 |
| Depreciation | - |
| Programmes | 17,096 |
| Indirect supply costs | 84 |
| Field-related expenses | 17,180 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,578 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 454 |
| North American governments | 454 |
| UN institutions | - |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | 5,029 |
| International Drug Purchase Facility (UNITAID) | 1,120 |
| Other public institutions | 6,148 |
| Public institutional income | 6,602 |
| Funding of field-related costs | 17,180 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,193 |
| International staff | 41 |
| Field positions | 1,234 |

NIGER

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 15,643 |
| Travel and transportation | 3,664 |
| Medical and nutrition | 4,085 |
| Logistics and sanitation | 1,118 |
| Professional services | 102 |
| Communications | 646 |
| Office expenses | 1,766 |
| Taxes | 11 |
| Grants to external partners | - |
| Financial expenses | 14 |
| Others | 53 |
| Depreciation | - |
| Programmes | 27,101 |
| Indirect supply costs | 514 |
| Field-related expenses | 27,615 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 26,940 |
| Humanitarian Aid Office of the European Commission (ECHO) | -6 |
| ECHO and EU institutions | -6 |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (DDC) | 630 |
| Other European governments | 630 |
| North American governments | - |
| UN institutions | 47 |
| Municipalities and regional councils - Switzerland | 4 |
| Other public institutions | 4 |
| Public institutional income | 675 |
| Funding of field-related costs | 27,615 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,981 |
| International staff | 112 |
| Field positions | 2,093 |

NIGERIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 27,627 |
| Travel and transportation | 8,076 |
| Medical and nutrition | 9,271 |
| Logistics and sanitation | 4,364 |
| Professional services | 215 |
| Communications | 915 |
| Office expenses | 3,500 |
| Taxes | 71 |
| Grants to external partners | 176 |
| Financial expenses | 43 |
| Others | 426 |
| Depreciation | 102 |
| Programmes | 54,785 |
| Indirect supply costs | 1,193 |
| Field-related expenses | 55,978 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 55,902 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 76 |
| Other public institutions | 76 |
| Public institutional income | 76 |
| Funding of field-related costs | 55,978 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,364 |
| International staff | 231 |
| Field positions | 2,595 |

PAKISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 13,908 |
| Travel and transportation | 1,726 |
| Medical and nutrition | 4,143 |
| Logistics and sanitation | 731 |
| Professional services | 64 |
| Communications | 234 |
| Office expenses | 1,926 |
| Taxes | 8 |
| Grants to external partners | - |
| Financial expenses | 10 |
| Others | 262 |
| Depreciation | - |
| Programmes | 23,011 |
| Indirect supply costs | 359 |
| Field-related expenses | 23,370 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 23,370 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 23,370 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,680 |
| International staff | 71 |
| Field positions | 1,751 |

PALESTINE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 4,231 |
| Travel and transportation | 555 |
| Medical and nutrition | 354 |
| Logistics and sanitation | 19 |
| Professional services | 70 |
| Communications | 65 |
| Office expenses | 397 |
| Taxes | 68 |
| Grants to external partners | - |
| Financial expenses | 5 |
| Others | 55 |
| Depreciation | - |
| Programmes | 5,818 |
| Indirect supply costs | 12 |
| Field-related expenses | 5,830 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,830 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,830 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 129 |
| International staff | 18 |
| Field positions | 147 |

PAPUA NEW GUINEA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,487 |
| Travel and transportation | 577 |
| Medical and nutrition | 376 |
| Logistics and sanitation | 113 |
| Professional services | 30 |
| Communications | 82 |
| Office expenses | 400 |
| Taxes | 11 |
| Grants to external partners | - |
| Financial expenses | 8 |
| Others | 15 |
| Depreciation | - |
| Programmes | 4,098 |
| Indirect supply costs | 42 |
| Field-related expenses | 4,140 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 4,140 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 4,140 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 124 |
| International staff | 28 |
| Field positions | 152 |

PHILIPPINES

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 743 |
| Travel and transportation | 142 |
| Medical and nutrition | 361 |
| Logistics and sanitation | 195 |
| Professional services | 8 |
| Communications | 15 |
| Office expenses | 104 |
| Taxes | 2 |
| Grants to external partners | 221 |
| Financial expenses | 1 |
| Others | 13 |
| Depreciation | - |
| Programmes | 1,806 |
| Indirect supply costs | 34 |
| Field-related expenses | 1,840 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,840 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,840 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 18 |
| International staff | 7 |
| Field positions | 25 |

RUSSIAN FEDERATION

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,214 |
| Travel and transportation | 192 |
| Medical and nutrition | 1,824 |
| Logistics and sanitation | 10 |
| Professional services | 36 |
| Communications | 41 |
| Office expenses | 336 |
| Taxes | 14 |
| Grants to external partners | - |
| Financial expenses | 10 |
| Others | 22 |
| Depreciation | - |
| Programmes | 5,700 |
| Indirect supply costs | 81 |
| Field-related expenses | 5,781 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,781 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,781 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 75 |
| International staff | 9 |
| Field positions | 84 |

SENEGAL

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 354 |
| Travel and transportation | 87 |
| Medical and nutrition | 13 |
| Logistics and sanitation | - |
| Professional services | 25 |
| Communications | 29 |
| Office expenses | 163 |
| Taxes | - |
| Grants to external partners | - |
| Financial expenses | 1 |
| Others | 3 |
| Depreciation | - |
| Programmes | 675 |
| Indirect supply costs | - |
| Field-related expenses | 675 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 675 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 675 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | - |
| International staff | 1 |
| Field positions | 1 |

SERBIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,310 |
| Travel and transportation | 356 |
| Medical and nutrition | 79 |
| Logistics and sanitation | 420 |
| Professional services | 33 |
| Communications | 23 |
| Office expenses | 200 |
| Taxes | 7 |
| Grants to external partners | 10 |
| Financial expenses | 4 |
| Others | 205 |
| Depreciation | - |
| Programmes | 2,646 |
| Indirect supply costs | - |
| Field-related expenses | 2,646 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 2,646 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 2,646 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 54 |
| International staff | 12 |
| Field positions | 66 |

SIERRA LEONE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,235 |
| Travel and transportation | 1,653 |
| Medical and nutrition | 1,908 |
| Logistics and sanitation | 3,479 |
| Professional services | 12 |
| Communications | 431 |
| Office expenses | 1,014 |
| Taxes | 13 |
| Grants to external partners | - |
| Financial expenses | 22 |
| Others | 368 |
| Depreciation | - |
| Programmes | 14,135 |
| Indirect supply costs | 576 |
| Field-related expenses | 14,711 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 14,762 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -51 |
| EU governments | -51 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | -51 |
| Funding of field-related costs | 14,711 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 577 |
| International staff | 74 |
| Field positions | 651 |

SOMALIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,217 |
| Travel and transportation | 1,085 |
| Medical and nutrition | 1,636 |
| Logistics and sanitation | 75 |
| Professional services | 10 |
| Communications | 138 |
| Office expenses | 413 |
| Taxes | 3 |
| Grants to external partners | 79 |
| Financial expenses | 19 |
| Others | - |
| Depreciation | - |
| Programmes | 4,674 |
| Indirect supply costs | 34 |
| Field-related expenses | 4,708 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 4,708 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 4,708 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 24 |
| International staff | 15 |
| Field positions | 39 |

SOUTH AFRICA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,027 |
| Travel and transportation | 660 |
| Medical and nutrition | 821 |
| Logistics and sanitation | 140 |
| Professional services | 347 |
| Communications | 180 |
| Office expenses | 630 |
| Taxes | - |
| Grants to external partners | 1,114 |
| Financial expenses | 5 |
| Others | 282 |
| Depreciation | - |
| Programmes | 10,206 |
| Indirect supply costs | 50 |
| Field-related expenses | 10,256 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,263 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -51 |
| EU governments | -51 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 43 |
| Other public institutions | 43 |
| Public institutional income | -8 |
| Funding of field-related costs | 10,256 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 213 |
| International staff | 30 |
| Field positions | 243 |

SUDAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,894 |
| Travel and transportation | 2,017 |
| Medical and nutrition | 2,268 |
| Logistics and sanitation | 2,223 |
| Professional services | 69 |
| Communications | 252 |
| Office expenses | 1,312 |
| Taxes | 60 |
| Grants to external partners | 143 |
| Financial expenses | 10 |
| Others | 17 |
| Depreciation | - |
| Programmes | 15,266 |
| Indirect supply costs | 261 |
| Field-related expenses | 15,526 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 15,543 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| Governments - Others - Canada | -17 |
| North American governments | -17 |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | -17 |
| Funding of field-related costs | 15,526 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 631 |
| International staff | 35 |
| Field positions | 666 |

SOUTH SUDAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 40,861 |
| Travel and transportation | 17,320 |
| Medical and nutrition | 5,445 |
| Logistics and sanitation | 4,155 |
| Professional services | 258 |
| Communications | 1,488 |
| Office expenses | 6,719 |
| Taxes | 117 |
| Grants to external partners | 1 |
| Financial expenses | 574 |
| Others | -2,620 |
| Depreciation | - |
| Programmes | 74,319 |
| Indirect supply costs | 1,274 |
| Field-related expenses | 75,593 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 73,102 |
| Humanitarian Aid Office of the European Commission (ECHO) | -25 |
| ECHO and EU institutions | -25 |
| Danish Agency for Development Assistance (DANIDA) | -66 |
| EU governments | -66 |
| Other European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 2,240 |
| Governments - Others - Canada | 341 |
| North American governments | 2,582 |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 1 |
| Other public institutions | 1 |
| Public institutional income | 2,491 |
| Funding of field-related costs | 75,593 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 3,263 |
| International staff | 311 |
| Field positions | 3,574 |

SWAZILAND

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 5,422 |
| Travel and transportation | 606 |
| Medical and nutrition | 1,867 |
| Logistics and sanitation | 147 |
| Professional services | 74 |
| Communications | 160 |
| Office expenses | 637 |
| Taxes | 3 |
| Grants to external partners | - |
| Financial expenses | 14 |
| Others | 61 |
| Depreciation | - |
| Programmes | 8,991 |
| Indirect supply costs | 149 |
| Field-related expenses | 9,140 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 8,992 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 149 |
| Other public institutions | 149 |
| Public institutional income | 149 |
| Funding of field-related costs | 9,140 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 323 |
| International staff | 29 |
| Field positions | 352 |

SYRIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 14,328 |
| Travel and transportation | 3,965 |
| Medical and nutrition | 17,209 |
| Logistics and sanitation | 2,329 |
| Professional services | 434 |
| Communications | 534 |
| Office expenses | 2,042 |
| Taxes | 178 |
| Grants to external partners | 10,319 |
| Financial expenses | 347 |
| Others | 357 |
| Depreciation | 118 |
| Programmes | 52,160 |
| Indirect supply costs | 702 |
| Field-related expenses | 52,862 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 52,703 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 158 |
| Other public institutions | 158 |
| Public institutional income | 158 |
| Funding of field-related costs | 52,862 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 671 |
| International staff | 102 |
| Field positions | 773 |

TAJIKISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,155 |
| Travel and transportation | 223 |
| Medical and nutrition | 454 |
| Logistics and sanitation | 108 |
| Professional services | 3 |
| Communications | 29 |
| Office expenses | 239 |
| Taxes | - |
| Grants to external partners | 2 |
| Financial expenses | 5 |
| Others | 5 |
| Depreciation | - |
| Programmes | 2,223 |
| Indirect supply costs | 28 |
| Field-related expenses | 2,251 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 2,251 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 2,251 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 97 |
| International staff | 14 |
| Field positions | 111 |

TANZANIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,583 |
| Travel and transportation | 885 |
| Medical and nutrition | 1,879 |
| Logistics and sanitation | 363 |
| Professional services | 15 |
| Communications | 117 |
| Office expenses | 672 |
| Taxes | 5 |
| Grants to external partners | - |
| Financial expenses | 4 |
| Others | 41 |
| Depreciation | - |
| Programmes | 7,564 |
| Indirect supply costs | 141 |
| Field-related expenses | 7,704 |

FUNDING

In thousands of €

| | |
|---|----------------|
| Private and other income | 5,794 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (DDC) | 1,259 1,259 |
| Other European governments | |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 649 |
| North American governments | 649 |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 2 |
| Other public institutions | 2 |
| Public institutional income | 1,910 |
| Funding of field-related costs | 7,704 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 216 |
| International staff | 32 |
| Field positions | 248 |

TUNISIA

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 462 |
| Travel and transportation | 76 |
| Medical and nutrition | -82 |
| Logistics and sanitation | 2 |
| Professional services | 27 |
| Communications | 8 |
| Office expenses | 96 |
| Taxes | 3 |
| Grants to external partners | - |
| Financial expenses | 1 |
| Others | -28 |
| Depreciation | - |
| Programmes | 564 |
| Indirect supply costs | 241 |
| Field-related expenses | 805 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 805 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | |
| North American governments | - |
| UN institutions | - |
| Other public institutions | |
| Public institutional income | - |
| Funding of field-related costs | 805 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 29 |
| International staff | 7 |
| Field positions | 36 |

TURKEY

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 2,722 |
| Travel and transportation | 740 |
| Medical and nutrition | 4,835 |
| Logistics and sanitation | 813 |
| Professional services | 88 |
| Communications | 169 |
| Office expenses | 543 |
| Taxes | 76 |
| Grants to external partners | 3,265 |
| Financial expenses | 134 |
| Others | 35 |
| Depreciation | - |
| Programmes | 13,420 |
| Indirect supply costs | 353 |
| Field-related expenses | 13,773 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 13,773 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 13,773 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 56 |
| International staff | 23 |
| Field positions | 79 |

UGANDA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 8,703 |
| Travel and transportation | 3,063 |
| Medical and nutrition | 2,135 |
| Logistics and sanitation | 2,605 |
| Professional services | 89 |
| Communications | 414 |
| Office expenses | 1,122 |
| Taxes | 29 |
| Grants to external partners | - |
| Financial expenses | 12 |
| Others | 56 |
| Depreciation | - |
| Programmes | 18,230 |
| Indirect supply costs | 254 |
| Field-related expenses | 18,483 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 17,086 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| International Humanitarian Assistance Department of Foreign Affaires and Trade Development (DFATD-IHA) - Canada | 1,167 |
| North American governments | 1,167 |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 63 |
| Other public institutions or public institutions | 167 |
| Other public institutions | 230 |
| Public institutional income | 1,397 |
| Funding of field-related costs | 18,483 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 820 |
| International staff | 77 |
| Field positions | 897 |

UKRAINE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,781 |
| Travel and transportation | 407 |
| Medical and nutrition | 1,712 |
| Logistics and sanitation | 48 |
| Professional services | 88 |
| Communications | 77 |
| Office expenses | 556 |
| Taxes | 64 |
| Grants to external partners | - |
| Financial expenses | 9 |
| Others | 4 |
| Depreciation | - |
| Programmes | 5,747 |
| Indirect supply costs | 50 |
| Field-related expenses | 5,796 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,796 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,796 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 117 |
| International staff | 33 |
| Field positions | 150 |

UZBEKISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,686 |
| Travel and transportation | 1,283 |
| Medical and nutrition | 2,331 |
| Logistics and sanitation | 270 |
| Professional services | 519 |
| Communications | 154 |
| Office expenses | 503 |
| Taxes | 2 |
| Grants to external partners | - |
| Financial expenses | 103 |
| Others | 110 |
| Depreciation | - |
| Programmes | 8,962 |
| Indirect supply costs | 128 |
| Field-related expenses | 9,091 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 9,091 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 9,091 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 231 |
| International staff | 33 |
| Field positions | 264 |

VENEZUELA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,039 |
| Travel and transportation | 930 |
| Medical and nutrition | 778 |
| Logistics and sanitation | 466 |
| Professional services | 209 |
| Communications | 157 |
| Office expenses | 645 |
| Taxes | 10 |
| Grants to external partners | - |
| Financial expenses | 254 |
| Others | 56 |
| Depreciation | - |
| Programmes | 5,544 |
| Indirect supply costs | 149 |
| Field-related expenses | 5,693 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,693 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,693 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 96 |
| International staff | 29 |
| Field positions | 125 |

YEMEN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 30,092 |
| Travel and transportation | 8,784 |
| Medical and nutrition | 17,359 |
| Logistics and sanitation | 1,744 |
| Professional services | 629 |
| Communications | 446 |
| Office expenses | 2,299 |
| Taxes | 5 |
| Grants to external partners | 89 |
| Financial expenses | 15 |
| Others | 40 |
| Depreciation | - |
| Programmes | 61,502 |
| Indirect supply costs | 1,258 |
| Field-related expenses | 62,760 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 62,709 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Municipalities and regional councils - Switzerland | 51 |
| Other public institutions | 51 |
| Public institutional income | 51 |
| Funding of field-related costs | 62,760 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,686 |
| International staff | 111 |
| Field positions | 1,797 |

ZIMBABWE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,463 |
| Travel and transportation | 852 |
| Medical and nutrition | 1,558 |
| Logistics and sanitation | 496 |
| Professional services | 373 |
| Communications | 192 |
| Office expenses | 951 |
| Taxes | 15 |
| Grants to external partners | 145 |
| Financial expenses | 29 |
| Others | 242 |
| Depreciation | - |
| Programmes | 11,317 |
| Indirect supply costs | 183 |
| Field-related expenses | 11,500 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 11,335 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | -41 |
| EU governments | -41 |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 206 |
| Other public institutions | 206 |
| Public institutional income | 165 |
| Funding of field-related costs | 11,500 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 234 |
| International staff | 32 |
| Field positions | 266 |

MEDITERRANEAN SEA OPERATIONS

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,629 |
| Travel and transportation | 2,345 |
| Medical and nutrition | 339 |
| Logistics and sanitation | 2,239 |
| Professional services | 295 |
| Communications | 91 |
| Office expenses | 177 |
| Taxes | 28 |
| Grants to external partners | 1,752 |
| Financial expenses | 1 |
| Others | 5 |
| Depreciation | 86 |
| Programmes | 8,987 |
| Indirect supply costs | 4 |
| Field-related expenses | 8,991 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 8,991 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| Other public institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 8,991 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 13 |
| International staff | 24 |
| Field positions | 37 |

OTHER COUNTRIES

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,015 |
| Travel and transportation | 3,718 |
| Medical and nutrition | 410 |
| Logistics and sanitation | 254 |
| Professional services | 1,267 |
| Communications | 149 |
| Office expenses | 869 |
| Taxes | 11 |
| Grants to external partners | 1,146 |
| Financial expenses | 8 |
| Others | 692 |
| Depreciation | 293 |
| Programmes | 14,831 |
| Indirect supply costs | 395 |
| Field-related expenses | 15,229 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 12,061 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) - Denmark | 493 |
| Ministry of Foreign Affairs (MAE) - Luxembourg | 5 |
| EU governments | 498 |
| Swiss Agency for Development and Cooperation Department (DDC) | 1,511 |
| Other European governments | 1,511 |
| North American governments | - |
| UN institutions | - |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | 727 |
| International Drug Purchase Facility (UNITAID) | 430 |
| Other public institutions | 1,157 |
| Public institutional income | 3,167 |
| Funding of field-related costs | 15,227 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 149 |
| International staff | 107 |
| Field positions | 256 |

TRANSVERSAL ACTIVITIES*

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,190 |
| Travel and transportation | 486 |
| Medical and nutrition | 37 |
| Logistics and sanitation | -7 |
| Professional services | 815 |
| Communications | 55 |
| Office expenses | 588 |
| Taxes | - |
| Grants to external partners | - |
| Financial expenses | - |
| Others | 105 |
| Depreciation | 278 |
| Programmes | 5,547 |
| Indirect supply costs | 176 |
| Field-related expenses | 5,723 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,737 |
| ECHO and EU institutions | - |
| EU governments | - |
| Other European governments | - |
| North American governments | - |
| UN institutions | - |
| International Drug Purchase Facility (UNITAID) | 3,986 |
| Other public institutions | 3,986 |
| Public institutional income | 3,986 |
| Funding of field-related costs | 5,723 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | - |
| International staff | - |
| Field positions | - |

* Transversal activities are activities covering more than one country not accounted for in individual country programmes.

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